



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
OCTOBER 6, 2026 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** David Dunn, President
- II. ROLL CALL AND VOTE ON ECHD BOARD MEMBER EXCUSED/UNEXCUSED ABSENCES (if needed)**.....David Dunn
- III. INVOCATION** Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE**.....David Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** Wallace Dunn (p.3)
- VI. AWARDS AND RECOGNITION**
 - A. October 2026 Associates of the Month**.....Russell Tippin
 - Nurse - Mercedes Madrid
 - Clinical – Edna Lazo
 - Non-Clinical – Lydia Maldonado
 - B. Net Promoter Score Recognition**.....Russell Tippin
 - ProCare Infectious Disease
 - Melissa Freeman, FNP
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA** David Dunn (p.4-49)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, September 1, 2026**
 - B. Consider Approval of Special Meeting Minutes, September 4, 2026**
 - C. Consider Approval of Joint Conference Committee, September 29, 2026**
 - D. Consider Approval of Federally Qualified Health Center Monthly Report, August 2026**
 - E. Consider Approval of ECHD Finance and Regular Board Meeting Dates FY 2027**

X. COMMITTEE REPORTS

A. Finance Committee Bryn Hill (p.50-72)

1. Financial Report for Month Ended August 31, 2026
2. Consent Agenda
 - a. Consider Approval of Fisher and Paykel Technology Acquisition Agreement Renewal.
 - b. Consider Approval of MCH Professional Care Funding Agreement Renewal.
3. Consider Approval of MCH TraumaCare Funding Agreement

B. Executive Policy Committee Don Hallmark (p.73-74)

XI. PUBLIC HEARING - CONSIDER FISCAL YEAR 2027 MANDATORY PAYMENT RATE.....David Dunn

XII. CONSIDER APPROVAL OF ORDER AUTHORIZING AND IMPLEMENTING FISCAL YEAR 2027 LOCAL PROVIDER PARTICIPATION FUND MANDATORY PAYMENT RATE UNDER CHAPTER 300 OF THE TEXAS HEALTH AND SAFETY CODE Sharon Clark (p.75-76)

XIII. CONSIDER APPROVAL TO CALL FOR REQUEST FOR QUALIFICATIONS (RFQ) FOR MEDICAL SERVICES Russell Tippin (p.77)

XIV. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS Russell Tippin (p.78-91)

A. Ad hoc Report(s)

XV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code;(2) and Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XVI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

XVII. ADJOURNMENT David Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
SEPTEMBER 1, 2026 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

David Dunn, President
Bryn Hill, Vice President
Will Kappauf
Sylvia Rodriguez-Sanchez
Don Hallmark
Wallace Dunn
Kathy Rhodes

OTHERS PRESENT:

Kim Leftwich, Chief Nursing Officer
Dr. Timothy Benton, Chief Medical Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Sharon Clark, Chief Financial Officer
Dr. Nimat Alam, Chief of Staff
Dr. Vijay Borra, Vice Chief of Staff
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

David Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

David Dunn called roll of the ECHD Board Members. All members were present.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

David Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. August 2026 Associates of the Month

Russell Tippin, Chief Executive Officer, introduced the August 2026 Associates of the Month as follows:

- Clinical – Aaliyah Vega
- Non-Clinical – Charlene Hurst
- Nurse – Lakesha Caufield

B. Net Promoter Score Recognition

Russell Tippin, Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- Cath Lab
- Dr. Jorge Alamo

C. Access Point Grant – MCH FHC

David Garcia, Executive Director FHC, reported to the Board that the FHC was awarded an Access Point Grant from HRSA. The purpose of the grant is to expand access to comprehensive primary care to rural areas.

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, August 4, 2026**
- B. Consider Approval of Joint Conference Committee, August 25, 2026**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, July 2026**

Kathy Rhodes moved, and Don Hallmark seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried.

X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended July 31, 2026.

2. Consider Approval of Stryker Supplier Equipment Agreement

Bryn Hill moved, and Will Kappauf seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Executive Policy Committee

The Executive Policy Committee met in person on Thursday, August 27th, to review and approve twenty-one (21) policies meeting the committee guidelines. The committee recommends approval of the twenty-one (21) submitted policies as presented.

Don Hallmark moved, and Sylvia Rodriguez-Sanchez seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

XI. PATIENT SAFETY AND WORKFORCE SAFETY UPDATE

No report was given.

XII. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Brian Schroeder, Regional Dean, Odessa Campus, Texas Tech University provided an update on Texas Tech University Health Sciences Center. This report was informational only. No action was taken.

XIII. S&P GLOBAL RATINGS

Sharon Clark, Chief Financial Officer, reported to the Board that our S&P rating has been reaffirmed.

This report was informational only. No action was taken.

XIV. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. PBBHC Update

Russell Tippin, President/CEO, provided an update on the Permian Basin Behavioral Health Center. PBBHC is currently operating at 99% occupancy of its current capacity.

This was informational only. No action was taken.

B. THOT – Medical Center Health System: Rural Hospital' Trusted Partner

The THOT – Medical Center Health System: Rural Hospital Trusted Partner article was provided in the board packet.

This was informational only. No action was taken.

C. Ad hoc Reports

Russell Tippin, President/CEO, informed the ECHD Board that he would be serving on the THA Board of Directors starting in January 2027.

Included in the packet was the Provider Recruitment report.

These reports were informational only. No action was taken.

XV. EXECUTIVE SESSION

David Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (3) Deliberation regarding Real Property pursuant to Section 551.072; and (4) Discussion of Personnel Matters pursuant to Section 551.074 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Hill, Will Kappauf, Sylvia Rodriguez-Sanchez, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes and Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, Sharon Clark, Chief Financial Officer, Matt Collins, Chief Operating Officer, Adiel Alvarado, President MCH ProCare, and Kerstin Connolly, Paralegal.

Sharon Clark, Chief Financial Officer, presented the preliminary FY2027 Budget to the EHC Board of Directors during Executive Session.

Sharon Clark, CFO, provided an update on a managed care contract to the ECHD Board of Directors during Executive Session.

Adiel Alvarado, President of MCH ProCare, presented the ProCare provider agreements to the ECHD Board of Directors during Executive Session.

Adiel Alvarado, President of MCH ProCare, provided an update on Permian Basin Medical Center to the ECHD Board of Directors during Executive Session.

Matt Collins, Chief Operating Officer, presented the MCH TraumaCare Amendment to the ECHD Board of Directors during Executive Session.

Matt Collins, Chief Operating Officer, led the ECHD Board of Directors in discussion about plans for an Acute Surgical Center

Russell Tippin, President/CEO, led the ECHD Board of Directors in discussions about the ongoing relationship with TTUHSC.

Executive Session began at 6:03 p.m.

Executive Session ended at 8:17 p.m.

No action was taken during Executive Session.

XVI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements.

David Dunn presented the following new contracts:

- Constance Gibson, N.P. – This is a new three (3) year Hospitalist contract.
- Yvonne Onyenze, N.P. – This is a new three (3) year Hospitalist contract.
- Keelian Foster, N.P. – This is a new one (1) year Cardiology contract.

David Dunn presented the following amendments:

- Mercy Anelo, M.D. – This an amendment to a Pathology Contract.

David Dunn presented the following renewal contract:

- Angela Green, N.P. – This is a three (3) year renewal of a Walk-In Clinic Contract.

Kathy Rhodes moved, and Will Kappauf seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of Amendment to TraumaCare Agreement.

David Dunn presented the following amendment:

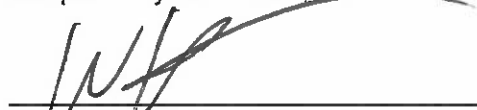
- Timothy Gutierrez, M.D. – This is an amendment to a MCH TraumaCare agreement.

Don Hallmark moved, and Sylvia Rodriguez-Sanchez seconded the motion to approve the Amendment to a TraumaCare agreement as presented. The motion carried.

XVII. ADJOURNMENT

There being no further business to come before the Board, David Dunn adjourned the meeting at 8:18 p.m.

Respectfully submitted,



Will Kappauf, Board Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
SEPTEMBER 4, 2026 – 8:30 a.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: David Dunn, President
Bryn Hill
Will Kappauf
Syliva Rodriguez-Sanchez
Don Hallmark
Kathy Rhodes

MEMBERS ABSENT: Wallace Dunn

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Sharon Clark, Chief Financial Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Kim Leftwich, Interim Chief Nursing Officer
Dr. Timothy Benton, Chief Medical Officer
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the Medical Staff, Employees,
and Citizens

I. CALL TO ORDER

David Dunn called the meeting to order at 8:30 a.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL

David Dunn called roll of the ECHD Board Members. Wallace Dunn was absent.

III. REVIEW OF THE PROPOSED FISCAL YEAR 2027 OPERATING AND CAPITAL BUDGET

Sharon Clark, Chief Financial Officer, presented the Fiscal Year 2027 Operating and Capital Budget.

No action was taken.

IV. PROPOSE 2026 AD VALOREM TAX RATE FOR THE 2027 BUDGET YEAR

Sharon Clark, Chief Financial Officer, stated the voter approval tax rate is \$0.284196 per \$100 valuation for 2026 and the no new revenue tax rate is \$0.125343 per \$100 valuation for 2026. The proposed tax rate is \$0.150000 per \$100 valuation for 2026.

No action was taken.

V. PUBLIC HEARING

David Dunn stated *"As required by Ector Count Hospital District Enabling Legislation, the Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed Fiscal Year 2027 Operating and Capital Budget and on the proposed 2026 Ad Valorem Tax Rate. For those wishing to make public comments and who have not already done so, please sign in with Ms. Connolly. Comments to the Board will be limited to 3 minutes. Counsel will give each speaker a 1-minute warning prior to the expiration of the 3-minute time limit."*

No members of the public requested to address the ECHD Board of Directors.

VI. CONSIDER APPROVAL OF THE 2027 OPERATING AND CAPITAL BUDGET.

Kathy Rhodes moved to adopt the Fiscal Year 2027 Operating and Capital Budget as presented. Don Hallmark seconded the motion. The motion carried.

VII. CONSIDER APPROVAL OF THE 2026 AD VALOREM TAX RATE

Kathy Rodes moved that the property tax rate be increased by the adoption of a tax rate of \$0.150000, which is effectively a 12.49% increase in the tax rate. The ad valorem tax rate of \$0.013710 per \$100 valuation for Interest and Sinking Fund and \$0.136290 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.150000 for tax year. 2026. Don Hallmark seconded the motion to approve the 2026 ad valorem tax rate as presented. The following vote took place:

Bryn Dodd	Yes
Will Kappauf	Yes
Sylvia Rodriguez-Sanchez	Yes
David Dunn	Yes
Don Hallmark	Yes
Wallace Dunn	Absent
Kathy Rhodes	Yes

There being six votes for, the resolution passed.

**TAX RESOLUTION OF THE BOARD OF DIRECTORS
OF THE ECTOR COUNTY HOSPITAL DISTRICT
IN ECTOR COUNTY, TEXAS**

On the 4th day of September 2026, at a Special Meeting of the Board of Directors for the Ector County Hospital District (ECHD), a government entity, held in the City of Odessa, Ector County, Texas with a quorum of the Board Members present, the following Resolution was adopted:

WHEREAS, the ECHD has been duly organized in accordance with the laws of the State of Texas; and

WHEREAS, it is necessary that the ad valorem taxes be levied for the Maintenance and Operations and Interest and Sinking Fund of ECHD for the fiscal year 2027 and tax year 2026;

WHEREAS, the Tax Assessor-Collector has certified and published a No-New-Revenue tax rate for 2026 of \$0.125343 on each one hundred dollars (\$100) of valuation, and ECHD requests a proposed tax rate of \$0.150000 on each one hundred dollars (\$100) of valuation as required by the Texas Tax Code;

WHEREAS, the Board of Directors of the ECHD has complied with all procedural requirements for the setting of the 2026 ad valorem tax rate as specified by the Texas Tax Code; and

WHEREAS, upon motion made by Kathy Rhodes and seconded by Don Hallmark to pass, approve and adopt this Resolution setting the ad valorem tax rate for 2026.

NOW, THEREFORE BE IT RESOLVED by the Board of Directors of ECHD to adopt the following ad valorem tax rate:

\$0.013710 per \$100 valuation for Interest and Sinking Fund and
\$0.136290 per \$100 valuation for Maintenance and Operations with
a total tax rate of \$0.150000 per \$100 valuation for tax year 2026.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

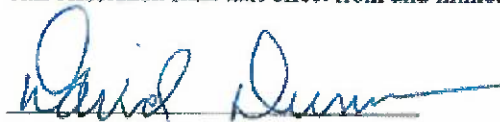
**THE TAX RATE WILL EFFECTIVELY BE RAISED BY 12.49 PERCENT AND
WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON AT
\$100,000 HOME BY APPROXIMATELY \$52.52.**

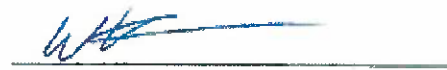
THE FOLLOWING VOTE WAS RECORDED:

Bryn Hill (District 1)	Yes: ☒	No: ☐	Absent: ☐
Will Kappauf (District 2)	Yes: ☒	No: ☐	Absent: ☐
Sylvia Rodriguez-Sanchez (District 3)	Yes: ☒	No: ☐	Absent: ☐
David Dunn (District 4)	Yes: ☒	No: ☐	Absent: ☐
Don Hallmark (District 5)	Yes: ☒	No: ☐	Absent: ☐
Wallace Dunn (District 6)	Yes: ☐	No: ☐	Absent: ☒
Kathy Rhodes (District 7)	Yes: ☒	No: ☐	Absent: ☐

BE IT FURTHER RESOLVED that, upon the adoption of this Resolution, the Board of Directors of the ECHD shall certify to a copy of this Resolution and forward to the Ector County Assessor and Collector of Taxes.

This Resolution shall take effect from and immediately upon its adoption.

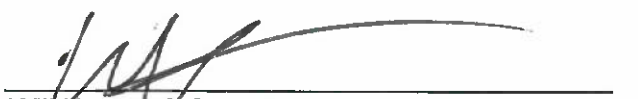

David Dunn, President
Ector County Hospital District
Board of Directors


Will Kappauf, Secretary
Ector County Hospital District
Board of Directors

VIII. ADJOURNMENT

There being no further business to come before the Board, David Dunn adjourned the meeting at 8:55 a.m.

Respectfully submitted,


Will Kappauf, Secretary
Ector County Hospital District Board of Directors



October 6, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professional Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Comments
William Brockway, MD	Surgery	Urology	CompHealth	10/6/2026-10/5/2027
Emory Gray, MD	Radiology	Telemedicine	VRAD	10/6/2026-10/5/2028
Stacy Greenspan, MD	Radiology	Telemedicine	VRAD	10/6/2026-10/05/2028
**Ashely Kell, MD	OB/GYN	OB/GYN	TTUHSC	10/6/2026-10/5/2027
Fazal Khan, MD	Family Medicine	Family Medicine	Curative	10/6/2026-10/5/2027
**Nadeem Khan, MD	Medicine	Gastroenterology	Curative	10/6/2026-10/5/2027
Kavitha Kumbum, MD	Medicine	Gastroenterology	Curative	10/6/2026-10/5/2027
Steven Leonard, MD	Radiology	Telemedicine	VRAD	10/6/2026-10/5/2028
Aurora Luna, MD	Radiology	Telemedicine	VRAD	10/6/2026-10/5/2028
Irene Moridi, MD	OB/GYN	OB/GYN	Jackson Coker	10/6/2026-10/5/2028
Eric Packwood, MD	Peds	Pediatric Ophthalmology Telemedicine	Cook Children's	10/6/2026-10/5/2027
Steven Sirr, MD	Radiology	Telemedicine	VRAD	10/6/2026-10/5/2028
David Skanchu, MD	Peds	Pediatric Ophthalmology Telemedicine	Cook Children's	10/6/2026-10/5/2027

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Comments
Melanie Black, CRNA	Surgery	AHP	CRNA	ProCare	ALL ANESTHEISA	10/6/2026-10/5/2028
Alma Hernandez, NP	OB/GYN	AHP	Nurse Practitioner		Dr. Bridges	10/6/2026-10/5/2028

*Please grant temporary Privileges



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Nimat Alam, Chief of Staff
Executive Committee Chair
/MM



October 6, 2026

**ECTORCOUNTYHOSPITALDISTRICT
BOARDOFDIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff's submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Change to Privileges	Dates
Scott Adams, MD	Radiology	Yes	Active	Telemedicine	American Radiology	Updated Privilege Form	11/01/2026-10/31/2028
Jorge Alamo, MD	Family Medicine	Yes	Active	Family Medicine	ProCare	Updated Privilege Form	11/01/2026-10/31/2028
Hilary Brunner, DPM	Surgery	Yes	Courtesy to Active	Podiatrist			11/01/2026-10/31/2028
David Davison, MD	Family Medicine		Affiliate	Family Medicine	TTUHSC	None	11/01/2026-10/31/2028
James Fletcher, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	11/01/2026-10/31/2028
Jennifer Foley, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	11/01/2026-10/31/2028
Dana Kerr, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	11/01/2026-10/31/2028
Monica Kessi, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	11/01/2026-10/31/2028
Sandeep Mehta, MD	Surgery	Yes	Full Staff Locums	Urology		Updated Privilege Form	11/01/2026-10/31/2028
Sergio Moreira, MD	Surgery	Yes	Full Staff Locums	Urology	Curative	Updated Privilege Form	11/01/2026-10/31/2028



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Jessica Page, MD	Radiology	Yes	Telemedicine	Telemedicine	American Radiology	Updated Privilege Form	11/01/2026-10/31/2028
Marco Rodriguez Melo, MD	Hospitalist	Yes	Associate	Internal Medicine	ProCare	Updated Privilege Form	11/01/2026-10/31/2027
Brian Schroeder, MD	Medicine	Yes	Professor	Internal Medicine	TTUHS	None	11/01/2026-10/31/2027
Vani Selvan, MD	Family Medicine	Yes	Associate to Active	Family Medicine	TTUHSC	Updated Privilege Form	11/01/2026-10/31/2028
Arlene Sussman, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	11/01/2026-10/31/2028
Harika Thummala, MD	Hospitalist	Yes	Active	Internal Medicine	ProCare	Updated Privilege Form	11/01/2026-10/31/2028

Allied Health

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician (s)	Changes to Privileges	Dates
Suzanne Cearley NP	Peds	AHP	Nurse Practitioner	ProCare	Dr. Merry Hart	Updated Privilege Form	10/01/2026-09/30/2028
Ryan Davis, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	All Anesthesia Providers	Updated Privilege Form	10/01/2026-09/30/2028
Bret Sadler, CCP	Surgery	AHP	Certified Perfusionist		Dr. Bangalore and Dr. Bhari	Updated Privilege Form	10/01/2026-09/30/2028

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Nimat Alam, MD Chief of Staff
 Executive Committee Chair
 /MM



October 6, 2026

**ECTORCOUNTYHOSPITALDISTRICT
BOARDOFDIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
None		

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Nimat Alam, MD Chief of Staff
Executive Committee Chair
/MM



October 6, 2026

**ECTORCOUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status-Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Resignation/Lapse
Mary Alfidi, MD	Telemedicine	Radiology	10/31/2026	Resignation
Vicky Bakhos Webb, MD	Associate	Family Medicine	10/31/2026	Resignation
Alexander Bastidas, MD	Active	Medicine	08/31/2026	Resignation
Samuel Baumgardner, PA	AHP	Surgery	10/05/2026	Resignation
Edye Calderon, PA	AHP	Emergency Department	09/01/2026	Resignation
Cynthia Chavez, NP	AHP	Pediatrics	08/20/2026	Resignation
Eric Hoyer, MD	Telemedicine	Radiology	08/31/2026	Resignation
Ravi Jayavarapu, MD	Telemedicine	Radiology	08/31/2026	Resignation
Leonardo Lozano, NP	AHP	Emergency Department	08/31/2026	Resignation
Annalee Mora, MD	Associate	Medicine	11/03/2026	Lapse in Privileges
Kimberly Packer, NP	AHP	Medicine	08/31/2026	Resignation
Randall Raziano, MD	Telemedicine	Radiology	01/18/2026	Resignation
Sagarika Satyavada, MD	Full Staff Locums	Medicine	08/31/2026	Resignation
Karen Simmons, MD	Telemedicine	Radiology	08/17/2026	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Nimat Alam, MD, Chief of Staff
Executive Committee Chair
/MM



October 6, 2026
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes noted below.

Staff Category Change:

Staff Member	Department	Category
Hillary Brunner, DPM	Surgery	Courtesy to Active
Vani Selvan, MD	Family Medicine	Associate to Active

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
Pill Raja	Active	OBGYN	Extension through 10/10/2026	



October 6, 2026
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Removal of I-FPPE

Staff Member	Department	Removal/Extension
None		

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motions in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of-FPPE, proctoring requests/removals, and change in privileges.

Nimat Alam, MD Chief of Staff
 Executive Committee Chair
 /MM



October 6, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Hospitalist Chairman Criteria
- Waiver

Advice, Opinions, Recommendations and Motion:

- Hospitalist Chairman Criteria
- Waiver

Advice, Opinions, Recommendations and Motion:

- If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the Hospitalist Chairman Criteria and Waiver. Forward this recommendation to the Ector County Hospital District Board of Directors.

Nimat Alam, MD, Chief of Staff
Executive Committee Chair
/MM

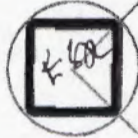
Eligibility Criteria – Department Chair

Pursuant to the Medical Staff Bylaws Article 3.B. Eligibility Criteria

Physician Name: Sridhar R. Emgatti

Department: Hospitalist

INITIAL each BOX



be certified by an appropriate speciality board and main certification as defined in the Credentials Policy;



have served on the Active Staff for at least three years.



have no pending adverse recommendations concerning appointment or clinical privileges;



not presently be serving as a Medical Staff officer, board member, or department chairperson at any other hospital and will not serve during their terms of office



be willing to faithfully discharge the duties and responsibilities of the position;



have some experience in a leadership position or other involvement in performance improvement function for at least two years;



participate in Medical Staff Leadership training as determined by the Medical Executive Committee; and



Disclose any financial conflict of interest (ie. an ownership or investment interest in or compensation arrangement) with a hospital or hospital-affiliated entity within Ector County or within 100 miles of the hospital campus to the nominating committee for evaluation. This does not apply to services provided within a practitioner's office and billed under the same provider number used by the practitioner.

Signature X S. Sridhar R.

Date: 9/4/2026

Dear Ms Mendoza:

09-22-2026.

Further to your email of yesterday, September 21, concerning credential policy, I wish to provide the following information concerning the American Board of Family Medicine and my certification status.

In April 2023, I had both a Texas medical license and also a Nova Scotia, Canada physician license. I graduated from Dalhousie University in Halifax Nova Scotia in June 1977.

I was board-certified in both Canada and the United States for family medicine. I am still board-certified in Canada.

Several years ago I was recruited by a pharmacy in Alberta, Canada, to assist American patient's who were wanting to buy their medications from Canadian pharmacy to save money. I was paid a small fee for each prescription that I assisted with. I used my Canadian license from the province Nova Scotia to do the review of the prescriptions and give the approval. These actions did not involve my Texas license.

The Nova Scotia College of Physicians and Surgeons became aware that I was providing this service in early April 2023. They disapproved of this action and suspended my Nova Scotia license on April 6, 2023. This information became public information and the American Board of Family Medicine received this information routinely. In May 2023, the American Board of Family Medicine suspended my board certification in USA and until the matter with the Nova Scotia College of Physicians and Surgeons was resolved.

The investigation committee reviewed this matter for 2-1/2 years and then referred the issue to the Hearing Committee in November 2025. The Hearing Committee has not yet scheduled a meeting to review this case yet. Therefore the American Board of Family Medicine has not been able to release the suspension of my American Board certification. The reason for the long delays in this matter is because they are short staffed on the committees at the Nova Scotia College of Physicians and Surgeons and so resolution of suspension problems takes a very long time.

I am board eligible in USA but I am not board-certified at this moment. All my continuing education credits are up-to-date and my Texas license is clear with no action taken against me. In fact I am attaching a letter from the Texas medical Board which will be helpful to the committee.

I am requesting a waiver of the credentialing policy and Dr. Alarm has given me additional information about this procedure.

I am attaching copy of the my letter from the Texas Medical Board dated June 2, 2026.

Sincerely

David Wm Davison MD



Texas Medical Board

Mailing Address: PO Box 2018 - Austin TX 78768-2018
Location Address: 1801 Congress Suite 9.200 - Austin TX 78701
Phone (512) 305-7100 - Fax (888) 859-5336 - Website: www.tmb.state.tx.us

June 2, 2026

DAVID WILLIAM DAVISON MD
908 S. DWIGHT AVE
MONAHANS, TX 79756

Re: File # 23-4918

Dear Doctor DAVISON:

The investigation referenced above has been dismissed because the Board determined there was insufficient evidence to prove that a violation of the Medical Practice Act occurred. Specifically, the investigation determined that the Canadian investigation remains pending; therefore, no further action will be taken at this time. Please note that you have an obligation to report to the Board, within 30 days of resolution, any disciplinary action issued by another state, territory, or nation against your medical license.

As such, this complaint has been dismissed without prejudice. No further action will be taken concerning this complaint.

A record of this matter will become a historical part of our files and remains statutorily confidential.

If you have any questions, please contact the Investigations Department at (512) 305-7100.

Sincerely,

The Texas Medical Board

xc: DARRIN DEST

CLSUB03.doc

Family Health Clinic
October 2026
ECHD Board Update

FQHC Financial Overview- August 2026

Summary of Financial Position-Combined

For the month of August, the FQHC group combined generated a net loss from operations of (-\$112K), which is (+\$4K) favorable to budget and (+\$47K) favorable to prior year.

Year-to-date (YTD), the organization reported a net loss from operations of (\$2.0M), which is (-\$546K) unfavorable to budget and (-\$916K) unfavorable compared to prior year.

Net Operating Revenue Drivers:

- Total Net Operating Revenue was unfavorable to budget by (-\$102K) due to lower volumes and patient revenues (-18%) during the month of August.

Key Expense Variances:

- Total operating expenses were favorable to budget by (+10.5%); Locum OB expenses totaled \$77K in August.

Site-Level Financial Performance- August 2026

Clinic Site	Net Gain (Loss)	Variance vs. Budget	Primary Drivers
FHC Clements	(\$84K)	+5.9% (+\$5K)	Strong volumes; net revenue.
FHC West University	(\$64K)	-22.9% (-\$12K)	Lower than budgeted volumes and net revenue due to provider vacancies.
Healthy Kids Clinic-JBS	\$101K	+47.8% (+\$32K)	Enhanced Medicaid reimbursement; volumes over budget 3.8%.
Women's Clinic	(\$65K)	-48.4% (-\$22K)	Lower volumes (-12.8%) and net revenue (-18.9%) due to provider vacancies. Locum expenses for August totaled \$77K.
Total	(\$112K)	+4% (+\$4K)	Combined site total



Financial Presentation

For the Month Ended

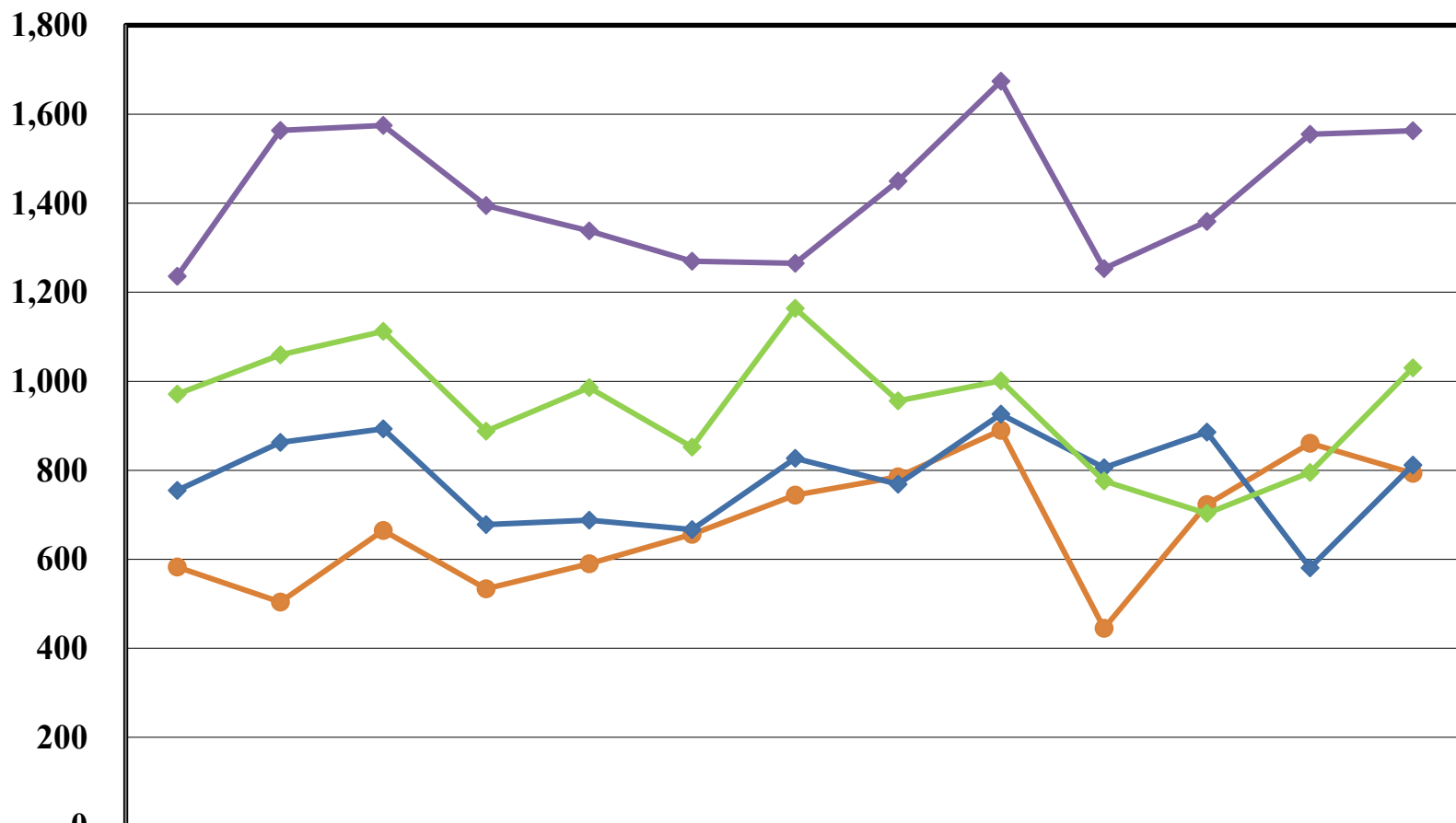
August 31, 2026

Family Health Clinic Visits

	Current Month				Year-to-Date			
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>
South Clinic	793	672	121	18.0%	7,686	7,027	659	9.4%
West Clinic	812	1,297	(485)	-37.4%	8,533	12,253	(3,720)	-30.4%
JBS Pediatrics	1,030	992	38	3.8%	10,263	10,756	(493)	-4.6%
Womens Clinic	1,563	1,792	(229)	-12.8%	15,697	20,132	(4,435)	-22.0%
Total - All Clinics	4,198	4,753	(555)	-11.7%	42,179	50,168	(7,989)	-15.9%

Family Health Center Visits

Thirteen Month Trending



	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
Clements Medical	583	504	665	534	590	656	744	785	890	445	723	861	793
W. University Medical	755	863	893	678	688	667	827	769	926	806	886	581	812
JBS	971	1,059	1,112	888	986	852	1,164	956	1,001	776	703	795	1,030
Womens Clinic	1,236	1,564	1,575	1,395	1,338	1,270	1,265	1,450	1,674	1,253	1,359	1,555	1,563

FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
AUGUST 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$1,756,780	\$2,143,270	(\$386,490)	-18.0%
Less: Deductions	983,024	1,270,246	(287,222)	-22.6%
Net Patient Revenue	773,756	873,024	(99,268)	-11.4%
Other Revenue	44,188	47,777	(3,589)	-7.5%
Total Operating Revenue	817,944	920,801	(102,857)	-11.2%
Salaries & Benefits	264,613	343,346	(78,733)	-22.9%
Physician Services	534,802	533,005	1,797	0.3%
Cost of Drugs Sold	70,039	107,069	(37,030)	-34.6%
Supplies	31,994	23,628	8,366	35.4%
Repairs and Maintenance	1,292	1,875	(583)	-31.1%
Other Expense	6,924	7,685	(761)	-9.9%
Depreciation	21,211	21,871	(660)	-3.0%
Total Operating Expenses	930,875	1,038,479	(107,604)	-10.4%
Gain (Loss) from Operations	(\$112,931)	(\$117,678)	\$4,747	-4.0%

FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
AUGUST 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$19,175,338	\$22,027,768	(\$2,852,430)	-12.9%
Less: Deductions	11,506,750	13,060,508	(1,553,758)	-11.9%
Net Patient Revenue	7,668,588	8,967,260	(1,298,672)	-14.5%
Other Revenue	561,703	525,547	36,156	6.9%
Total Operating Revenue	8,230,291	9,492,807	(1,262,516)	-13.3%
Salaries & Benefits	2,822,395	3,463,872	(641,477)	-18.5%
Physician Services	5,949,260	5,863,055	86,205	1.5%
Cost of Drugs Sold	951,547	1,103,572	(152,025)	-13.8%
Supplies	238,761	241,725	(2,964)	-1.2%
Repairs and Maintenance	18,152	20,625	(2,473)	-12.0%
Other Expense	76,077	76,626	(549)	-0.7%
Depreciation	234,281	237,306	(3,025)	-1.3%
Total Operating Expenses	10,290,472	11,006,781	(716,308)	-6.5%
Gain (Loss) from Operations	(\$2,060,181)	(\$1,513,974)	(\$546,207)	36.1%

FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
AUGUST 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$240,400	\$186,020	\$54,380	29.2%
Less: Deductions	161,763	122,518	39,245	32.0%
Net Patient Revenue	78,637	63,502	15,135	23.8%
Other Revenue	44,188	47,777	(3,589)	-7.5%
Total Operating Revenue	122,825	111,279	11,546	10.4%
Salaries & Benefits	82,968	82,634	334	0.4%
Physician Services	85,833	73,535	12,298	16.7%
Cost of Drugs Sold	25,820	31,953	(6,133)	-19.2%
Supplies	4,856	3,377	1,479	43.8%
Repairs and Maintenance	531	983	(452)	-46.0%
Other Expense	3,264	4,225	(961)	-22.7%
Depreciation	3,749	4,078	(329)	-8.1%
Total Operating Expenses	207,022	200,785	6,236	3.1%
Gain (Loss) from Operations	(\$84,197)	(\$89,506)	\$5,309	-5.9%

FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
AUGUST 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$2,409,588	\$1,980,982	\$428,606	21.6%
Less: Deductions	1,607,022	1,304,729	302,293	23.2%
Net Patient Revenue	802,567	676,253	126,314	18.7%
Other Revenue	561,703	525,547	36,156	6.9%
Total Operating Revenue	1,364,270	1,201,800	162,470	13.5%
Salaries & Benefits	911,908	859,268	52,640	6.1%
Physician Services	894,991	808,885	86,106	10.6%
Cost of Drugs Sold	301,708	340,275	(38,567)	-11.3%
Supplies	41,223	36,381	4,842	13.3%
Repairs and Maintenance	6,372	10,813	(4,441)	-41.1%
Other Expense	43,226	42,759	467	1.1%
Depreciation	42,198	44,565	(2,367)	-5.3%
Total Operating Expenses	2,241,626	2,142,946	98,680	4.6%
Gain (Loss) from Operations	(\$877,356)	(\$941,146)	\$63,790	-6.8%

FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
AUGUST 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$264,774	\$406,842	(\$142,068)	-34.9%
Less: Deductions	164,456	259,409	(94,953)	-36.6%
Net Patient Revenue	<u>100,318</u>	<u>147,433</u>	<u>(47,115)</u>	-32.0%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	0.0%
Total Operating Revenue	<u>100,318</u>	<u>147,433</u>	<u>(47,115)</u>	-32.0%
Salaries & Benefits	36,519	69,729	(33,210)	-47.6%
Physician Services	94,719	91,867	2,852	3.1%
Cost of Drugs Sold	4,242	13,913	(9,671)	-69.5%
Supplies	8,814	3,783	5,031	133.0%
Repairs and Maintenance	0	0	0	0.0%
Other Expense	3,392	3,120	272	8.7%
Depreciation	<u>17,387</u>	<u>17,718</u>	<u>(331)</u>	-1.9%
Total Operating Expenses	<u>165,073</u>	<u>200,130</u>	<u>(35,057)</u>	-17.5%
Gain (Loss) from Operations	<u>(\$64,755)</u>	<u>(\$52,697)</u>	<u>(\$12,058)</u>	22.9%

FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
AUGUST 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$2,802,856	\$3,762,921	(\$960,065)	-25.5%
Less: Deductions	<u>1,753,876</u>	<u>2,399,300</u>	<u>(645,424)</u>	-26.9%
Net Patient Revenue	1,048,980	1,363,621	(314,641)	-23.1%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	0.0%
Total Operating Revenue	<u>1,048,980</u>	<u>1,363,621</u>	<u>(314,641)</u>	-23.1%
Salaries & Benefits	329,891	631,259	(301,368)	-47.7%
Physician Services	903,377	1,010,537	(107,160)	-10.6%
Cost of Drugs Sold	80,102	128,684	(48,582)	-37.8%
Supplies	38,274	36,066	2,208	6.1%
Repairs and Maintenance	2,823	0	2,823	0.0%
Other Expense	32,602	30,127	2,475	8.2%
Depreciation	<u>191,260</u>	<u>191,916</u>	<u>(656)</u>	-0.3%
Total Operating Expenses	<u>1,578,328</u>	<u>2,028,589</u>	<u>(450,260)</u>	-22.2%
Gain (Loss) from Operations	<u>(\$529,348)</u>	<u>(\$664,968)</u>	<u>\$135,620</u>	-20.4%

FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
AUGUST 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$411,791	\$478,353	(\$66,562)	-13.9%
Less: Deductions	172,934	255,310	(82,376)	-32.3%
Net Patient Revenue	238,857	223,043	15,814	7.1%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	238,857	223,043	15,814	7.1%
Salaries & Benefits	40,166	56,215	(16,049)	-28.5%
Physician Services	71,071	63,327	7,744	12.2%
Cost of Drugs Sold	16,403	26,481	(10,078)	-38.1%
Supplies	9,890	8,417	1,473	17.5%
Repairs and Maintenance	0	0	0	0.0%
Other Expense	0	35	(35)	-100.0%
Depreciation	75	75	0	0.0%
Total Operating Expenses	137,606	154,550	(16,945)	-11.0%
Gain (Loss) from Operations	\$101,251	\$68,493	\$32,758	47.8%

FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
AUGUST 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$4,313,603	\$4,556,919	(\$243,316)	-5.3%
Less: Deductions	2,074,774	2,432,150	(357,376)	-14.7%
Net Patient Revenue	2,238,829	2,124,769	114,060	5.4%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	2,238,829	2,124,769	114,060	5.4%
Salaries & Benefits	474,385	522,698	(48,313)	-9.2%
Physician Services	707,365	696,597	10,768	1.5%
Cost of Drugs Sold	216,498	252,265	(35,767)	-14.2%
Supplies	70,155	80,626	(10,471)	-13.0%
Repairs and Maintenance	0	0	0	0.0%
Other Expense	(35)	385	(420)	-109.1%
Depreciation	823	825	(2)	-0.2%
Total Operating Expenses	1,469,190	1,553,396	(84,205)	-5.4%
Gain (Loss) from Operations	\$769,639	\$571,373	\$198,266	34.7%

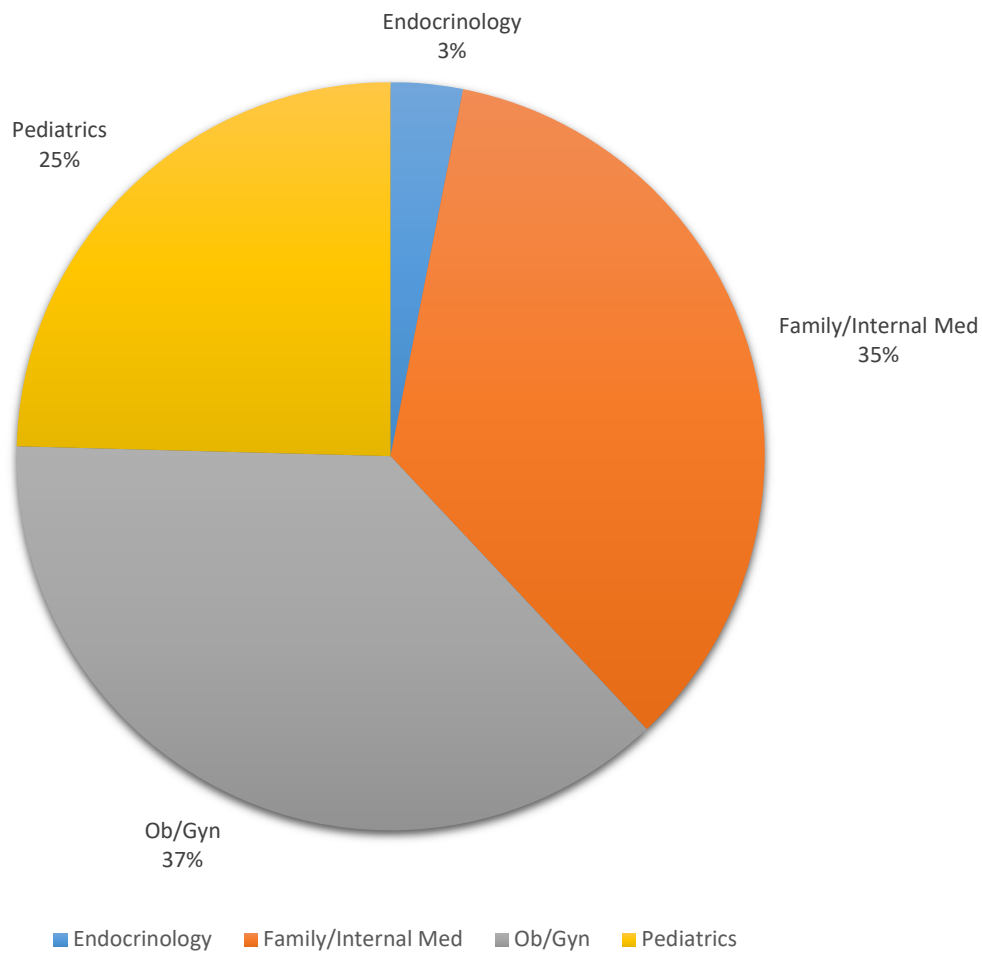
FAMILY HEALTH CLINIC - WOMENS CLINIC - OPERATIONS SUMMARY
AUGUST 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$839,815	\$1,072,055	(\$232,240)	-21.7%
Less: Deductions	483,871	633,009	(149,138)	-23.6%
Net Patient Revenue	355,944	439,046	(83,102)	-18.9%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	355,944	439,046	(83,102)	-18.9%
Salaries & Benefits	104,961	134,768	(29,807)	-22.1%
Physician Services	283,178	304,276	(21,098)	-6.9%
Cost of Drugs Sold	23,573	34,722	(11,149)	-32.1%
Supplies	8,434	8,051	383	4.8%
Repairs and Maintenance	761	892	(131)	-14.7%
Other Expense	268	305	(37)	-12.1%
Depreciation	0	0	0	0.0%
Total Operating Expenses	421,175	483,014	(61,839)	-12.8%
Gain (Loss) from Operations	(\$65,231)	(\$43,968)	(\$21,263)	48.4%

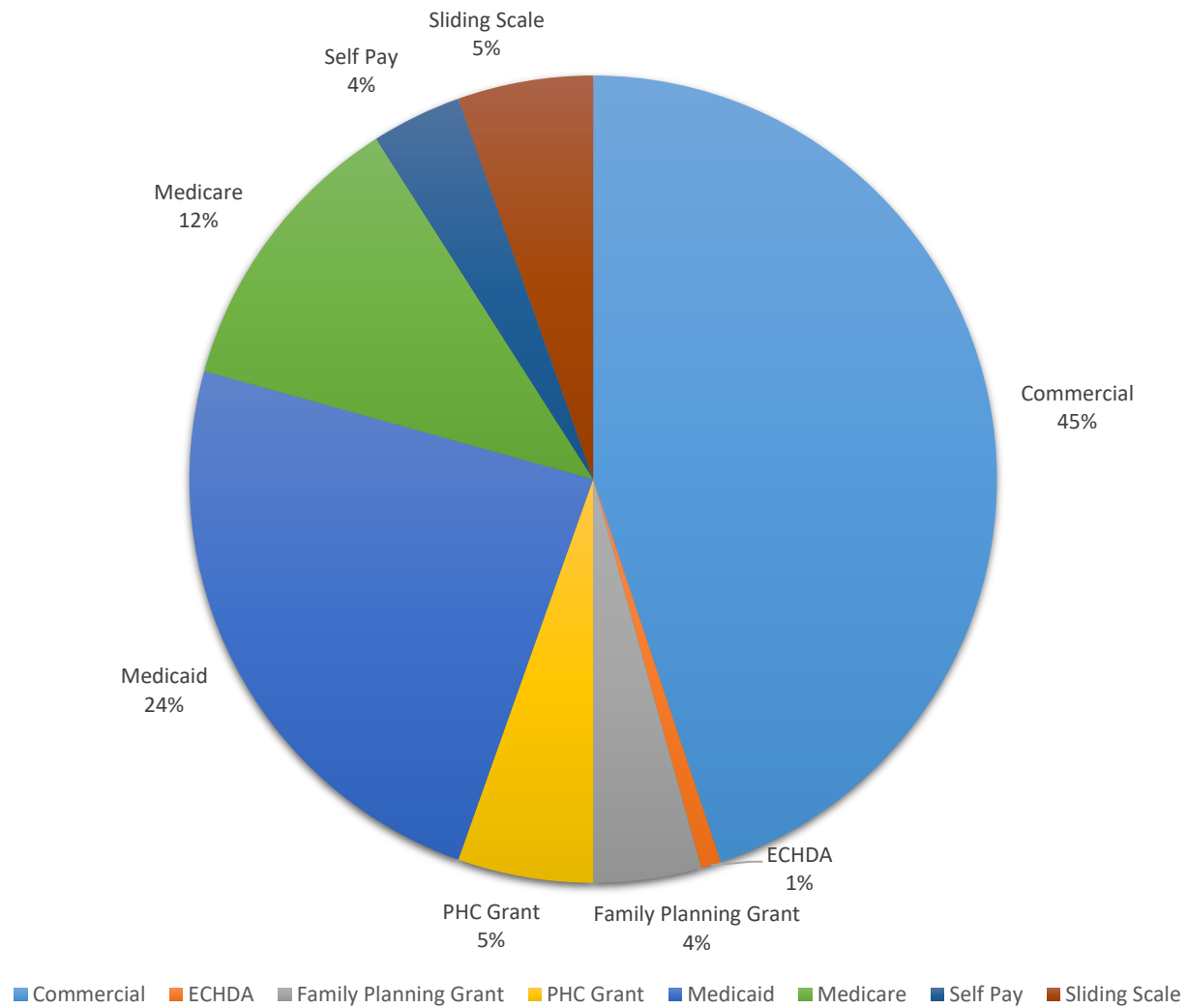
FAMILY HEALTH CLINIC - WOMENS CLINIC - OPERATIONS SUMMARY
AUGUST 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$9,649,291	\$11,726,946	(\$2,077,655)	-17.7%
Less: Deductions	6,071,078	6,924,329	(853,251)	-12.3%
Net Patient Revenue	<u>3,578,212</u>	<u>4,802,617</u>	<u>(1,224,405)</u>	-25.5%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	0.0%
Total Operating Revenue	<u>3,578,212</u>	<u>4,802,617</u>	<u>(1,224,405)</u>	-25.5%
Salaries & Benefits	1,106,211	1,450,647	(344,436)	-23.7%
Physician Services	3,443,527	3,347,036	96,491	2.9%
Cost of Drugs Sold	353,239	382,348	(29,109)	-7.6%
Supplies	89,110	88,652	458	0.5%
Repairs and Maintenance	8,957	9,812	(855)	-8.7%
Other Expense	284	3,355	(3,071)	-91.5%
Depreciation	<u>0</u>	<u>0</u>	<u>0</u>	0.0%
Total Operating Expenses	<u>5,001,329</u>	<u>5,281,850</u>	<u>(280,522)</u>	-5.3%
Gain (Loss) from Operations	<u>(\$1,423,116)</u>	<u>(\$479,233)</u>	<u>(\$943,883)</u>	197.0%

FHC August Visits By Service



Total FHC Combined August Visits by Financial Class



Executive Director's Report- Operational Overview by Clinic-August 2026

MCH Family Health Clinic-Clements

Net Gain/(Loss) From Operations: (\$84K) vs (\$89K) (+5.9%)

Productivity: Total Visits: 793 Actual vs 672 Budget (+18%)

Provider Updates: No provider updates.

Workforce and Staffing Update: Currently no vacancies.

FTEs: 13.8 Actual vs 13.1 Budget (5.6%), YTD: 12.9 Actual vs 12.9 Budget (0.2%)

Key Focus Areas: Marketing, NP volume growth.

Other: MCH Diabetes Clinic every Wednesday from 4pm-8pm.

Operational Overview by Clinic-August 2026

MCH Family Health Clinic-West University

Net Gain/(Loss) From Operations: (\$64K) vs (\$52K) (+22.9%)

Productivity: Total Visits: 812 Actual vs 1,297 Budget (-37.4%);
Provider vacancy contributed to the negative volume variance.

Provider Updates: Currently searching for a pediatric nurse practitioner for West University. No site visits scheduled at this time. Dr Raza (Pediatrician) has signed his contract and is currently working on getting his Texas license.

Workforce and Staffing Update: Currently searching for a full-time Front Desk position.

FTEs: 7.7 Actual vs 15.7 Budget (-51%), YTD: 8.7 Actual vs 13.4 Budget (-35%)

Key Focus Areas: New patient marketing, provider recruitment.

Operational Overview by Clinic-August 2026

MCH Healthy Kids Clinic-JBS

Net Gain/(Loss) From Operations: \$101K vs \$68K (+47.8%)

Productivity: Total Visits: 1030 Actual vs 992 Budget (+3.8%)

Provider Updates: We will be reopening the search for a pediatrician, no site visits scheduled at this time.

Workforce and Staffing Update: The Healthy Kids Clinic currently has a vacancy for a full-time Medical Assistant, LVN and Front Desk positions.

FTEs: 8.4 Actual vs 12.4 Budget (-32%), YTD: 9.4 Actual vs 10.9 Budget (-13.6%)

Key Focus Areas: Scheduling optimization

Operational Overview by Clinic-August 2026

MCH Women's Clinic

Net Gain/(Loss) From Operations: (\$65K) vs (\$43K) (-48.4%)

Productivity: Total Visits: 1,563 Actual vs 1,792 Budget (-12.8%);
Budgeted provider vacancy is contributing to the negative variance.

Provider Updates: Currently searching for two Ob/Gyns.

Workforce and Staffing Update: The Women's Clinic is currently
searching for a full-time Medical Assistant.

*FTEs: 19.2 Actual vs 24.2 Budget (-20.6%), YTD: 18.9 Actual vs 24.7
Budget (-23.4%)*

Key Focus Areas: Provider recruitment, OB Call Coverage.

HRSA Operational Site Visit (OSV) - February 23-25, 2027

Other Business

2027

ECHD Finance Committee and Board of Directors Meetings

January						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

February						
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7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28						

March						
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

April						
S	M	T	W	T	F	S
				1	2	3
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

May						
S	M	T	W	T	F	S
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

June						
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

July						
S	M	T	W	T	F	S
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18	19	20	21	22	23	24
25	26	27	28	29	30	31

August						
S	M	T	W	T	F	S
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

September						
S	M	T	W	T	F	S
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19	20	21	22	23	24	25
26	27	28	29	30		

October						
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17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

November						
S	M	T	W	T	F	S
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

December						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
AUGUST 2026**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,258	1,105	13.8%	1,258	0.0%	13,071	12,799	2.1%	12,855	1.7%
Neonatal ICU (NICU)	27	21	28.6%	29	-6.9%	295	240	22.9%	253	16.6%
Total Admissions	1,285	1,126	14.1%	1,287	-0.2%	13,366	13,039	2.5%	13,108	2.0%
<u>Patient Days</u>										
Adult & Pediatric	4,978	4,194	18.7%	4,929	1.0%	53,126	48,497	9.5%	50,559	5.1%
ICU	450	427	5.4%	432	4.2%	4,989	4,943	0.9%	4,833	3.2%
CCU	406	426	-4.7%	459	-11.5%	4,819	4,933	-2.3%	4,853	-0.7%
NICU	429	377	13.8%	545	-21.3%	4,410	4,366	1.0%	4,379	0.7%
Total Patient Days	6,263	5,424	15.5%	6,365	-1.6%	67,344	62,739	7.3%	64,624	4.2%
Observation (Obs) Days	831	729	14.0%	653	27.3%	9,016	8,441	6.8%	7,987	12.9%
Nursery Days	336	268	25.4%	304	10.5%	3,145	3,110	1.1%	3,068	2.5%
Total Occupied Beds / Bassinets	7,430	6,421	15.7%	7,322	1.5%	79,505	74,290	7.0%	75,679	5.1%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.64	4.57	1.5%	4.63	0.2%	4.81	4.56	5.6%	4.69	2.7%
NICU	15.89	17.95	-11.5%	18.79	-15.5%	14.95	18.19	-17.8%	17.31	-13.6%
Total ALOS	4.87	4.82	1.2%	4.95	-1.4%	5.04	4.81	4.7%	4.93	2.2%
Acute / Adult & Pediatric w/o OB	5.82			5.57	4.5%	5.83			5.57	4.7%
Average Daily Census	212.9	174.9	21.7%	204.3	4.2%	206.2	187.3	10.1%	193.0	6.9%
Hospital Case Mix Index (CMI)	1.6573	1.7598	-5.8%	1.7062	-2.9%	1.7477	1.7598	-0.7%	1.7436	0.2%
CMI Adjusted LOS	2.94	2.74	7.4%	2.90	1.5%	2.88	2.73	5.4%	2.83	2.0%
<u>Medicare</u>										
Admissions	505	442	14.3%	484	4.3%	5,229	5,114	2.2%	5,098	2.6%
Patient Days	2,673	2,464	8.5%	2,643	1.1%	30,279	28,470	6.4%	28,321	6.9%
Average Length of Stay	5.29	5.57	-5.1%	5.46	-3.1%	5.79	5.57	4.0%	5.56	4.2%
Case Mix Index	1.8632	2.0302	-8.2%	1.9610	-5.0%	1.9144	2.0302	-5.7%	1.9913	-3.9%
<u>Medicaid</u>										
Admissions	133	113	17.7%	138	-3.6%	1,317	1,308	0.7%	1,341	-1.8%
Patient Days	925	458	102.0%	528	75.2%	9,115	5,297	72.1%	5,336	70.8%
Average Length of Stay	6.95	4.05	71.6%	3.83	81.8%	6.92	4.05	70.9%	3.98	73.9%
Case Mix Index	1.2930	1.2386	4.4%	1.0639	21.5%	1.4025	1.2386	13.2%	1.2164	15.3%
<u>Commercial</u>										
Admissions	376	364	3.3%	462	-18.6%	4,266	4,218	1.1%	4,306	-0.9%
Patient Days	1,607	1,547	3.9%	2,099	-23.4%	19,529	17,927	8.9%	19,547	-0.1%
Average Length of Stay	4.27	4.25	0.6%	4.54	-5.9%	4.58	4.25	7.7%	4.54	0.8%
Case Mix Index	1.4779	1.6709	-11.6%	1.6125	-8.3%	1.6956	1.6709	1.5%	1.6322	3.9%
<u>Self Pay</u>										
Admissions	233	179	30.2%	179	30.2%	2,188	2,071	5.6%	2,016	8.5%
Patient Days	843	780	8.1%	929	-9.3%	6,502	9,029	-28.0%	9,481	-31.4%
Average Length of Stay	3.62	4.36	-17.0%	5.19	-30.3%	2.97	4.36	-31.8%	4.70	-36.8%
Case Mix Index	1.7280	1.7383	-0.6%	1.7617	-1.9%	1.6839	1.7383	-3.1%	1.7078	-1.4%
<u>All Other</u>										
Admissions	38	28	35.7%	24	58.3%	366	328	11.6%	347	5.5%
Patient Days	215	172	25.0%	135	59.3%	1,919	2,014	-4.7%	1,959	-2.0%
Average Length of Stay	5.66	6.14	-7.9%	5.63	0.6%	5.24	6.14	-14.6%	5.65	-7.1%
Case Mix Index	1.9968	2.0600	-3.1%	2.1008	-5.0%	2.0088	2.0600	-2.5%	2.1604	-7.0%
<u>Radiology</u>										
InPatient	5,026	4,440	13.2%	5,062	-0.7%	54,728	51,378	6.5%	52,662	3.9%
OutPatient	9,291	8,314	11.8%	8,661	7.3%	95,619	96,284	-0.7%	93,111	2.7%
<u>Cath Lab</u>										
InPatient	685	619	10.7%	666	2.9%	7,226	7,166	0.8%	7,284	-0.8%
OutPatient	267	359	-25.6%	428	-37.6%	3,639	4,162	-12.6%	4,278	-14.9%
<u>Laboratory</u>										
InPatient	91,692	77,832	17.8%	87,179	5.2%	966,842	900,741	7.3%	920,156	5.1%
OutPatient	81,308	70,555	15.2%	68,395	18.9%	807,281	817,166	-1.2%	780,759	3.4%
<u>Other</u>										
Deliveries	207	176	17.6%	206	0.5%	2,051	2,033	0.9%	2,007	2.2%
<u>Surgical Cases</u>										
InPatient	239	228	4.8%	265	-9.8%	2,559	2,641	-3.1%	2,670	-4.2%
OutPatient	547	519	5.4%	540	1.3%	5,679	6,009	-5.5%	5,820	-2.4%
Total Surgical Cases	786	747	5.2%	805	-2.4%	8,238	8,650	-4.8%	8,490	-3.0%
<u>GI Procedures (Endo)</u>										
InPatient	146	120	21.7%	94	55.3%	1,197	1,386	-13.6%	1,296	-7.6%
OutPatient	148	161	-8.1%	151	-2.0%	1,546	1,859	-16.8%	1,825	-15.3%
Total GI Procedures	294	281	4.6%	245	20.0%	2,743	3,245	-15.5%	3,121	-12.1%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
AUGUST 2026**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<u>Emergency Room</u>										
I/P Emergency Room Visits	821	697	17.8%	826	-0.6%	9,276	8,073	14.9%	8,764	5.8%
O/P Emergency Room Visits	4,004	4,278	-6.4%	4,069	-1.6%	45,931	49,549	-7.3%	48,037	-4.4%
Total Emergency Room Visits	4,825	4,975	-3.0%	4,895	-1.4%	55,207	57,622	-4.2%	56,801	-2.8%
<u>Outpatient</u>										
O/P Occasions of Service	23,024	19,238	19.7%	19,730	16.7%	233,762	222,814	4.9%	214,208	9.1%
<u>Hospital Operations</u>										
Manhours Paid	310,075	284,409	9.0%	307,898	0.7%	3,291,801	3,221,150	2.2%	3,277,023	0.5%
FTE's	1,750.4	1,605.5	9.0%	1,738.1	0.7%	1,719.6	1,682.7	2.2%	1,711.9	0.5%
Adjusted Patient Days	11,824	10,297	14.8%	11,592	2.0%	125,464	119,089	5.4%	120,546	4.1%
Hours / Adjusted Patient Day	26.22	27.62	-5.1%	26.56	-1.3%	26.24	27.05	-3.0%	27.18	-3.5%
Occupancy - Actual Beds	57.8%	50.1%	15.4%	55.5%	4.2%	56.0%	53.7%	4.4%	52.4%	6.9%
FTE's / Adjusted Occupied Bed	4.4	4.8	-9.9%	4.7	-6.8%	4.5	4.7	-5.5%	4.8	-5.9%
<u>Family Health Clinic - Clements</u>										
Total Medical Visits	793	672	18.0%	583	36.0%	7,686	7,027	9.4%	6,750	13.9%
Manhours Paid	2,452	2,322	5.6%	1,951	25.7%	24,771	24,722	0.2%	20,691	19.7%
FTE's	13.8	13.1	5.6%	11.0	25.7%	12.9	12.9	0.2%	10.8	19.7%
<u>Family Health Clinic - West University</u>										
Total Medical Visits	812	1,297	-37.4%	755	7.5%	8,533	12,253	-30.4%	7,956	7.3%
Manhours Paid	1,359	2,774	-51.0%	1,647	-17.5%	16,673	25,656	-35.0%	17,087	-2.4%
FTE's	7.7	15.7	-51.0%	9.3	-17.5%	8.7	13.4	-35.0%	8.9	-2.4%
<u>Family Health Clinic - JBS</u>										
Total Medical Visits	1,030	992	3.8%	971	6.1%	10,263	10,756	-4.6%	10,314	-0.5%
Manhours Paid	1,493	2,195	-32.0%	1,815	-17.8%	18,073	20,917	-13.6%	17,543	3.0%
FTE's	8.4	12.4	-32.0%	10.2	-17.8%	9.4	10.9	-13.6%	9.2	3.0%
<u>Family Health Clinic - Womens</u>										
Total Medical Visits	1,563	1,792	-12.8%	1,236	26.5%	15,697	20,132	-22.0%	17,298	-9.3%
Manhours Paid	3,409	4,291	-20.6%	3,353	1.7%	36,203	47,257	-23.4%	37,034	-2.2%
FTE's	19.2	24.2	-20.6%	18.9	1.7%	18.9	24.7	-23.4%	19.3	-2.2%
<u>Total ECHD Operations</u>										
Total Admissions	1,285	1,126	14.1%	1,287	-0.2%	13,366	13,039	2.5%	13,108	2.0%
Total Patient Days	6,263	5,424	15.5%	6,365	-1.6%	67,344	62,739	7.3%	64,624	4.2%
Total Patient and Obs Days	6,263	5,424	15.5%	6,365	-1.6%	67,344	62,739	7.3%	64,624	4.2%
Total FTE's	1,799.6	1,670.9	7.7%	1,787.6	0.7%	1,769.6	1,744.6	1.4%	1,760.1	0.5%
FTE's / Adjusted Occupied Bed	4.5	5.0	-11.0%	4.8	-6.8%	4.6	4.9	-6.2%	4.9	-5.8%
Total Adjusted Patient Days	11,824	10,297	14.8%	11,592	2.0%	125,464	119,089	5.4%	120,546	4.1%
Hours / Adjusted Patient Day	26.96	28.75	-6.2%	27.32	-1.3%	27.00	28.04	-3.7%	27.95	-3.4%
Outpatient Factor	1.8880	1.8983	-0.5%	1.8212	3.7%	1.8630	1.8982	-1.9%	1.8653	-0.1%
Blended O/P Factor	2.0826	2.0917	-0.4%	1.9926	4.5%	2.0535	2.0901	-1.7%	2.0548	-0.1%
Total Adjusted Admissions	2,426	2,138	13.5%	2,344	3.5%	24,901	24,750	0.6%	24,451	1.8%
Hours / Adjusted Admisssion	131.40	138.47	-5.1%	135.10	-2.7%	136.04	134.94	0.8%	137.80	-1.3%
FTE's - Hospital Contract	54.7	36.1	51.6%	45.8	19.5%	50.4	38.3	31.6%	45.8	10.0%
FTE's - Mgmt Services	4.6	55.1	-91.7%	43.6	-89.5%	46.8	55.1	-15.2%	55.2	-15.3%
Total FTE's (including Contract)	1,858.9	1,762.1	5.5%	1,877.0	-1.0%	1,866.7	1,838.0	1.6%	1,861.1	0.3%
<u>Total FTE'S per Adjusted Occupied Bed (including Contract)</u>										
	4.63	5.31	-12.9%	5.04	-8.3%	4.86	5.17	-6.1%	5.17	-6.1%
ProCare FTEs	207.8	241.6	-14.0%	212.5	-2.2%	210.3	240.6	-12.6%	208.1	1.0%
TraumaCare FTEs	9.3	8.3	12.1%	8.3	10.9%	8.5	8.5	0.4%	8.3	3.1%
Total System FTEs	2,076.0	2,012.0	3.2%	2,097.9	-1.0%	2,085.5	2,087.0	-0.1%	2,077.5	0.4%
<u>Urgent Care Visits</u>										
JBS Clinic	1,561	1,355	15.2%	1,544	1.1%	14,921	15,693	-4.9%	14,923	0.0%
West University	1,093	875	24.9%	952	14.8%	9,398	10,140	-7.3%	9,648	-2.6%
Total Urgent Care Visits	2,654	2,230	19.0%	2,496	6.3%	24,319	25,833	-5.9%	24,571	-1.0%
<u>Retail Clinic Visits</u>										
Retail Clinic	167	224	-25.4%	194	-13.9%	1,981	1,860	6.5%	1,776	11.5%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
AUGUST 2026**

	PRIOR FISCAL YEAR END				CURRENT
	CURRENT	HOSPITAL	PRO CARE	TRAUMA CARE	YEAR
ASSETS	YEAR	AUDITED	AUDITED	AUDITED	CHANGE
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 12,704,683	\$ 16,898,248	\$ 4,700	\$ -	\$ (4,198,265)
Investments	59,370,417	57,956,175	-	-	1,414,241
Patient Accounts Receivable - Gross	225,612,537	214,978,630	19,968,494	1,685,000	(11,019,587)
Less: 3rd Party Allowances	(141,203,779)	(139,548,613)	(11,202,864)	(1,298,612)	10,846,309
Bad Debt Allowance	(45,885,142)	(39,762,357)	(5,310,080)	(300,000)	(512,704)
Net Patient Accounts Receivable	38,523,616	35,667,660	3,455,550	86,388	(685,982)
Taxes Receivable	14,464,640	11,616,563	-	-	2,848,077
Accounts Receivable - Other	11,518,330	8,609,285	100,560	-	2,808,484
Inventories	10,496,565	10,073,960	496,748	-	(74,143)
Prepaid Expenses	5,806,620	5,545,302	128,278	18,231	114,808
Total Current Assets	152,884,870	146,367,192	4,185,837	104,619	2,227,221
CAPITAL ASSETS:					
Property and Equipment	558,428,188	535,446,720	403,173	-	22,578,295
Construction in Progress	47,173,067	20,318,667	-	-	26,854,401
	605,601,256	555,765,387	403,173	-	49,432,696
Less: Accumulated Depreciation and Amortization	(412,790,278)	(395,954,800)	(352,925)	-	(16,482,553)
Total Capital Assets	192,810,978	159,810,587	50,248	-	32,950,143
LEASE ASSETS					
Leased Assets	16,156	2,337,842	-	-	(2,321,687)
Less Accumulated Amortization Lease Assets	(15,880)	(2,223,870)	-	-	2,207,990
Total Lease Assets	276	113,973	-	-	(113,697)
SUBSCRIPTION ASSETS					
Subscription Assets	19,005,492	15,473,212	-	-	3,532,280
Less Accumulated Amortization Subscription Assets	(7,103,093)	(4,805,698)	-	-	(2,297,395)
Total Subscription Assets	11,902,399	10,667,514	-	-	1,234,885
LT Lease Receivable	4,081,306	5,611,487	-	-	(1,530,181)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,415,547	6,527,822	-	-	(112,275)
Restricted TPC, LLC	2,067,803	1,826,505	-	-	241,298
Restricted ENFRA EasS and Hospital Projects	77,005,224	-	-	-	77,005,224
Investment in PBBHC	52,991,228	52,991,228	-	-	-
Restricted MCH West Texas Services	2,546,398	2,444,722	-	-	101,676
Pension, Deferred Outflows of Resources	10,254,779	10,254,779	-	-	-
Assets whose use is Limited	12,300	-	356,764	6,743	(351,207)
TOTAL ASSETS	\$ 512,978,003	\$ 396,620,704	\$ 4,592,850	\$ 111,362	\$ 111,653,088
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,970,000	\$ 1,970,000	\$ -	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,028,792	3,028,792	-	-	-
Current Portion of Lease Liabilities	1,406	278,336	-	-	(276,930)
Current Portion of Subscription Liabilities	3,738,442	2,608,445	-	-	1,129,996
Accounts Payable	19,046,474	27,085,249	(2,116,984)	(875,767)	(5,046,025)
A/R Credit Balances	2,796,427	2,429,902	-	-	366,526
Accrued Interest	684,089	251,049	-	-	433,039
Accrued Salaries and Wages	13,732,271	6,581,641	6,849,020	238,922	62,688
Accrued Compensated Absences	5,982,326	5,729,425	-	-	252,901
Due to Third Party Payors	6,589,089	7,251,974	-	-	(662,884)
Deferred Revenue	108,016,970	174,540	(106,356)	-	107,948,786
Total Current Liabilities	165,586,285	57,389,353	4,625,680	(636,845)	103,571,252
ACCRUED POST RETIREMENT BENEFITS	14,485,134	19,938,321	-	-	(5,453,187)
LESSOR DEFERRED INFLOWS OF RESOURCES	5,350,363	7,114,414	-	-	(1,764,051)
SELF-INSURANCE LIABILITIES - Less Current Portion	1,780,370	1,780,370	-	-	-
LEASE LIABILITIES	-	39,011	-	-	(39,011)
SUBSCRIPTION LIABILITIES	5,683,465	6,442,292	-	-	(758,827)
LONG-TERM DEBT - Less Current Maturities	25,332,390	25,818,179	-	-	(485,789)
Total Liabilities	218,218,007	118,521,941	4,625,680	(636,845)	95,707,231
FUND BALANCE	294,759,995	278,098,763	(32,831)	748,207	294,792,826
TOTAL LIABILITIES AND FUND BALANCE	\$ 512,978,003	\$ 396,620,704	\$ 4,592,850	\$ 111,362	\$ 111,653,088

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
AUGUST 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 63,134,314	\$ 56,605,231	11.5%	\$ 64,624,931	-2.3%	\$ 674,917,827	\$ 650,993,863	3.7%	\$ 657,735,250	2.6%
Outpatient Revenue	68,352,044	61,793,997	10.6%	64,147,895	6.6%	711,036,053	709,621,701	0.2%	693,791,421	2.5%
TOTAL PATIENT REVENUE	\$ 131,486,359	\$ 118,399,228	11.1%	\$ 128,772,826	2.1%	\$ 1,385,953,880	\$ 1,360,615,564	1.9%	\$ 1,351,526,672	2.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 78,869,432	\$ 74,809,195	5.4%	\$ 80,501,354	-2.0%	\$ 870,289,337	\$ 859,897,345	1.2%	\$ 856,940,447	1.6%
Policy Adjustments	1,231,947	1,061,264	16.1%	1,332,110	-7.5%	11,670,952	12,404,290	-5.9%	13,040,788	-10.5%
Uninsured Discount	16,807,819	8,992,482	86.9%	8,742,470	92.3%	121,875,035	103,608,352	17.6%	101,995,244	19.5%
Indigent	886,353	1,180,483	-24.9%	770,491	15.0%	14,641,183	13,239,506	10.6%	12,420,692	17.9%
Provision for Bad Debts	6,800,497	6,191,632	9.8%	10,200,661	-33.3%	73,693,025	71,360,640	3.3%	76,360,101	-3.5%
TOTAL REVENUE DEDUCTIONS	\$ 104,596,048	\$ 92,235,056	13.4%	\$ 101,547,086	3.0%	\$ 1,092,169,534	\$ 1,060,510,133	3.0%	\$ 1,060,757,271	3.0%
	79.55%	77.90%		78.86%		78.80%	77.94%		78.49%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,621,128	\$ 1,457,917	11.2%	\$ 1,810,333	-10.5%	\$ 19,263,911	\$ 16,037,087	20.1%	\$ 22,216,004	-13.3%
DSRIP/CHIRP	1,177,500	1,252,500	-6.0%	(66,363)	-1874.3%	16,242,833	13,777,500	17.9%	(2,006,589)	-909.5%
TOTAL OTHER PATIENT REVENUE	\$ 2,798,628	\$ 2,710,417	3.3%	\$ 1,743,970	60.5%	\$ 35,506,744	\$ 29,814,587	19.1%	\$ 20,209,415	75.7%
NET PATIENT REVENUE	\$ 29,688,939	\$ 28,874,589	2.8%	\$ 28,969,710	2.5%	\$ 329,291,091	\$ 329,920,018	-0.2%	\$ 310,978,816	5.9%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 9,555,801	\$ 8,347,821	14.5%	\$ 6,347,748	50.5%	\$ 86,920,754	\$ 85,137,352	2.1%	\$ 76,436,099	13.7%
Other Revenue	2,011,680	2,047,932	-1.8%	1,904,097	5.7%	21,688,887	22,120,664	-2.0%	17,672,976	22.7%
TOTAL OTHER REVENUE	\$ 11,567,480	\$ 10,395,753	11.3%	\$ 8,251,845	40.2%	\$ 108,609,641	\$ 107,258,016	1.3%	\$ 94,109,076	15.4%
NET OPERATING REVENUE	\$ 41,256,419	\$ 39,270,342	5.1%	\$ 37,221,555	10.8%	\$ 437,900,731	\$ 437,178,034	0.2%	\$ 405,087,891	8.1%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 17,150,947	\$ 16,590,720	3.4%	\$ 17,012,889	0.8%	\$ 182,758,803	\$ 183,908,146	-0.6%	\$ 177,544,077	2.9%
Benefits	2,608,769	2,385,624	9.4%	1,150,214	126.8%	25,013,323	25,822,094	-3.1%	17,179,943	45.6%
Temporary Labor	1,699,520	1,202,640	41.3%	1,390,119	22.3%	16,547,484	13,826,244	19.7%	15,279,865	8.3%
Physician Fees	1,518,557	1,309,709	15.9%	1,228,259	23.6%	15,105,145	14,407,941	4.8%	14,384,704	5.0%
Texas Tech Support	1,111,914	1,042,618	6.6%	1,025,357	8.4%	11,681,618	11,468,798	1.9%	11,100,926	5.2%
Purchased Services	5,401,668	5,117,257	5.6%	4,710,433	14.7%	60,077,805	56,341,000	6.6%	53,017,187	13.3%
Supplies	6,569,804	6,899,941	-4.8%	6,873,698	-4.4%	76,478,031	77,942,374	-1.9%	74,508,829	2.6%
Utilities	290,365	340,778	-14.8%	332,631	-12.7%	3,758,191	3,672,706	2.3%	3,698,444	1.6%
Repairs and Maintenance	972,704	881,826	10.3%	1,527,482	-36.3%	9,751,875	9,769,710	-0.2%	10,124,486	-3.7%
Leases and Rent	196,900	203,735	-3.4%	118,870	65.6%	2,042,786	2,241,198	-8.9%	1,347,477	51.6%
Insurance	217,144	205,576	5.6%	204,822	6.0%	2,219,681	2,230,099	-0.5%	2,358,409	-5.9%
Interest Expense	90,125	79,135	13.9%	90,140	0.0%	984,223	871,095	13.0%	972,393	1.2%
ECHDA	229,198	113,629	101.7%	202,019	13.5%	1,900,459	1,249,919	52.0%	1,373,799	38.3%
Other Expense	220,217	226,012	-2.6%	217,861	1.1%	2,241,343	2,533,484	-11.5%	2,357,059	-4.9%
TOTAL OPERATING EXPENSES	\$ 38,277,833	\$ 36,599,201	4.6%	\$ 36,084,793	6.1%	\$ 410,560,768	\$ 406,284,809	1.1%	\$ 385,247,599	6.6%
Depreciation/Amortization	\$ 2,418,260	\$ 2,177,540	11.1%	\$ 2,243,083	7.8%	\$ 25,095,312	\$ 23,893,279	5.0%	\$ 23,518,240	6.7%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	44,265	-	0.0%	(300)	-14855.1%
TOTAL OPERATING COSTS	\$ 40,696,093	\$ 38,776,741	4.9%	\$ 38,327,876	6.2%	\$ 435,700,346	\$ 430,178,088	1.3%	\$ 408,765,539	6.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 560,326	\$ 493,601	-13.5%	\$ (1,106,321)	150.6%	\$ 2,200,386	\$ 6,999,946	-68.6%	\$ (3,677,648)	-159.8%
Operating Margin	1.36%	1.26%	8.1%	-2.97%	-145.7%	0.50%	1.60%	-68.6%	-0.91%	-155.3%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 301,827	\$ 414,476	-27.2%	\$ 190,987	58.0%	\$ 4,327,305	\$ 4,558,111	-5.1%	\$ 1,956,023	121.2%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,877,301	1,700,000	10.4%	1,630,271	15.2%
Opioid Abatement Fund	-	-	0.0%	-	0.0%	163,902	-	0.0%	210,135	-22.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	5,000,000	8,135	61362.8%	-	0.0%	5,297,218	89,485	5819.7%	73,213	7135.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	134,060	-	0.0%	78,390	71.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 5,862,153	\$ 916,212	-539.8%	\$ (915,334)	740.4%	\$ 14,000,171	\$ 13,347,542	-4.9%	\$ 270,384	-5077.9%
Unrealized Gain/(Loss) on Investments	\$ 41,316	\$ 100,093	0.0%	\$ 129,392	-68.1%	\$ 221,376	\$ 1,101,023	0.0%	\$ 1,081,140	-79.5%
Investment in Subsidiaries	18,810	85,799	-78.1%	10,366	81.5%	1,724,309	943,789	82.7%	791,673	117.8%
CHANGE IN NET POSITION	\$ 5,922,279	\$ 1,102,104	-437.4%	\$ (775,576)	863.6%	\$ 15,945,856	\$ 15,392,354	-3.6%	\$ 2,143,197	-644.0%
ADJUSTED OPERATING EBIDA	\$ 2,239,707	\$ 2,024,803	10.6%	\$ 443,289	405.2%	\$ 19,760,195	\$ 23,713,587	-16.7%	\$ 7,247,902	172.6%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
AUGUST 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 63,134,314	\$ 56,605,231	11.5%	\$ 64,624,931	-2.3%	\$ 674,917,827	\$ 650,993,863	3.7%	\$ 657,735,250	2.6%
Outpatient Revenue	56,061,055	50,849,974	10.2%	53,068,510	5.6%	582,479,595	584,697,548	-0.4%	569,164,192	2.3%
TOTAL PATIENT REVENUE	\$ 119,195,369	\$ 107,455,205	10.9%	\$ 117,693,441	1.3%	\$ 1,257,397,423	\$ 1,235,691,411	1.8%	\$ 1,226,899,442	2.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 72,056,426	\$ 69,149,859	4.2%	\$ 74,535,574	-3.3%	\$ 802,373,332	\$ 794,457,538	1.0%	\$ 791,107,493	1.4%
Policy Adjustments	175,989	156,933	12.1%	649,883	-72.9%	1,660,619	1,804,104	-8.0%	2,295,550	-27.7%
Uninsured Discount	16,487,269	8,757,593	88.3%	8,522,503	93.5%	118,402,226	100,909,605	17.3%	99,289,800	19.2%
Indigent Care	869,631	1,170,426	-25.7%	764,932	13.7%	14,462,580	13,130,491	10.1%	12,312,175	17.5%
Provision for Bad Debts	5,779,219	5,210,411	10.9%	9,119,931	-36.6%	61,457,566	60,088,227	2.3%	64,737,528	-5.1%
TOTAL REVENUE DEDUCTIONS	\$ 95,368,535	\$ 84,445,222	12.9%	\$ 93,592,822	1.9%	\$ 998,356,324	\$ 970,389,965	2.9%	\$ 969,742,547	3.0%
	80.01%	78.59%		79.52%		79.40%	78.53%		79.04%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,621,128	\$ 1,457,917	11.2%	\$ 1,810,333	-10.5%	\$ 19,263,911	\$ 16,037,087	20.1%	\$ 22,216,004	-13.3%
DSRIP/CHIRP	1,177,500	1,252,500	-6.0%	(66,363)	-1874.3%	16,242,833	13,777,500	17.9%	(2,006,589)	-909.5%
TOTAL OTHER PATIENT REVENUE	\$ 2,798,628	\$ 2,710,417	3.3%	\$ 1,743,970	60.5%	\$ 35,506,744	\$ 29,814,587	19.1%	\$ 20,209,415	75.7%
NET PATIENT REVENUE	\$ 26,625,462	\$ 25,720,400	3.5%	\$ 25,844,588	3.0%	\$ 294,547,843	\$ 295,116,033	-0.2%	\$ 277,366,310	6.2%
OTHER REVENUE										
Tax Revenue	\$ 9,555,801	\$ 8,347,821	14.5%	\$ 6,347,748	50.5%	\$ 86,920,754	\$ 85,137,352	2.1%	\$ 76,436,099	13.7%
Other Revenue	1,812,562	1,778,192	1.9%	1,623,543	11.6%	19,102,692	19,139,532	-0.2%	14,805,933	29.0%
TOTAL OTHER REVENUE	\$ 11,368,363	\$ 10,126,013	12.3%	\$ 7,971,291	42.6%	\$ 106,023,446	\$ 104,276,884	1.7%	\$ 91,242,032	16.2%
NET OPERATING REVENUE	\$ 37,993,825	\$ 35,846,413	6.0%	\$ 33,815,880	12.4%	\$ 400,571,289	\$ 399,392,917	0.3%	\$ 368,608,343	8.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 12,267,210	\$ 11,605,085	5.7%	\$ 12,218,758	0.4%	\$ 130,763,994	\$ 130,154,126	0.5%	\$ 126,063,645	3.7%
Benefits	2,099,301	1,945,165	7.9%	750,046	179.9%	19,439,455	20,576,802	-5.5%	12,310,248	57.9%
Temporary Labor	935,746	486,222	92.5%	638,519	46.5%	7,735,515	5,571,221	38.8%	7,112,344	8.8%
Physician Fees	1,474,002	1,357,521	8.6%	1,234,318	19.4%	15,536,529	14,929,708	4.1%	14,810,270	4.9%
Texas Tech Support	1,111,914	1,042,618	6.6%	1,025,357	8.4%	11,681,618	11,468,798	1.9%	11,100,926	5.2%
Purchased Services	5,670,035	5,431,688	4.4%	4,949,251	14.6%	63,490,479	60,217,102	5.4%	55,988,294	13.4%
Supplies	6,514,345	6,826,868	-4.6%	6,775,970	-3.9%	75,798,111	77,123,723	-1.7%	73,692,524	2.9%
Utilities	289,145	339,447	-14.8%	331,873	-12.9%	3,750,094	3,664,263	2.3%	3,690,025	1.6%
Repairs and Maintenance	971,096	881,350	10.2%	1,526,272	-36.4%	9,736,868	9,764,474	-0.3%	10,121,839	-3.8%
Leases and Rentals	32,055	41,354	-22.5%	(46,301)	-169.2%	247,793	454,896	-45.5%	(318,548)	-177.8%
Insurance	144,219	136,272	5.8%	125,778	14.7%	1,525,208	1,498,992	1.7%	1,653,097	-7.7%
Interest Expense	90,125	79,135	13.9%	90,140	0.0%	984,223	871,095	13.0%	972,393	1.2%
ECHDA	229,198	113,629	101.7%	202,019	13.5%	1,900,459	1,249,919	52.0%	1,373,799	38.3%
Other Expense	133,035	161,534	-17.6%	148,950	-10.7%	1,401,060	1,788,289	-21.7%	1,627,054	-13.9%
TOTAL OPERATING EXPENSES	\$ 31,961,428	\$ 30,447,889	5.0%	\$ 29,970,951	6.6%	\$ 343,991,407	\$ 339,333,409	1.4%	\$ 320,197,912	7.4%
Depreciation/Amortization	\$ 2,406,314	\$ 2,164,955	11.1%	\$ 2,231,196	7.8%	\$ 24,965,334	\$ 23,754,844	5.1%	\$ 23,387,421	6.7%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	44,265	-	0.0%	(300)	-14855.1%
TOTAL OPERATING COSTS	\$ 34,367,742	\$ 32,612,844	5.4%	\$ 32,202,147	6.7%	\$ 369,001,006	\$ 363,088,253	1.6%	\$ 343,585,034	7.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 3,626,083	\$ 3,233,569	12.1%	\$ 1,613,732	-124.7%	\$ 31,570,282	\$ 36,304,664	-13.0%	\$ 25,023,309	-26.2%
Operating Margin	9.54%	9.02%	5.8%	4.77%	100.0%	7.88%	9.09%	-13.3%	6.79%	16.1%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 301,827	\$ 414,476	-27.2%	\$ 190,987	58.0%	\$ 4,327,305	\$ 4,558,111	-5.1%	\$ 1,956,023	121.2%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,877,301	1,700,000	10.4%	1,630,271	15.2%
Opioid Abatement Fund	-	-	0.0%	-	0.0%	163,902	-	-	210,135	-22.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	5,000,000	8,135	61362.8%	-	0.0%	5,297,218	89,485	5819.7%	73,213	7135.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	134,060	-	-	78,390	71.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 8,927,910	\$ 3,656,181	144.2%	\$ 1,804,720	394.7%	\$ 43,370,068	\$ 42,652,261	1.7%	\$ 28,971,341	49.7%
Procure Capital Contribution	(3,056,406)	(2,758,022)	10.8%	(2,742,812)	11.4%	(29,552,788)	(29,448,327)	0.4%	(28,982,141)	2.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 5,871,505	\$ 898,159	-553.7%	\$ (938,092)	725.9%	\$ 13,817,280	\$ 13,203,934	-4.6%	\$ (10,800)	128037.9%
Unrealized Gain/(Loss) on Investments	\$ 41,316	\$ 100,093	-58.7%	\$ 129,392	-68.1%	\$ 221,376	\$ 1,101,023	-79.9%	\$ 1,081,140	-79.5%
Investment in Subsidiaries	18,810	85,799	-78.1%	10,366	81.5%	1,724,309	943,789	82.7%	791,673	117.8%
CHANGE IN NET POSITION	\$ 5,931,631	\$ 1,084,051	-447.2%	\$ (798,334)	843.0%	\$ 15,762,965	\$ 15,248,746	-3.4%	\$ 1,862,013	-746.6%
ADJUSTED OPERATING EBIDA	\$ 5,293,518	\$ 4,752,186	11.4%	\$ 3,151,457	68.0%	\$ 49,000,113	\$ 52,879,870	-7.3%	\$ 35,818,040	36.8%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
AUGUST 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 12,076,697	\$ 10,760,580	12.2%	\$ 10,832,894	11.5%	\$ 126,193,606	\$ 122,751,191	2.8%	\$ 122,389,767	3.1%
TOTAL PATIENT REVENUE	\$ 12,076,697	\$ 10,760,580	12.2%	\$ 10,832,894	11.5%	\$ 126,193,606	\$ 122,751,191	2.8%	\$ 122,389,767	3.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 6,700,716	\$ 5,575,241	20.2%	\$ 5,841,471	14.7%	\$ 66,719,698	\$ 64,443,665	3.5%	\$ 64,775,449	3.0%
Policy Adjustments	1,014,220	871,188	16.4%	610,421	66.2%	9,590,427	10,207,598	-6.0%	10,317,144	-7.0%
Uninsured Discount	320,550	234,889	36.5%	219,967	45.7%	3,472,809	2,698,747	28.7%	2,705,443	28.4%
Indigent	16,722	10,057	66.3%	5,560	200.8%	178,603	109,015	63.8%	108,517	64.6%
Provision for Bad Debts	988,964	950,899	4.0%	1,073,046	-7.8%	11,898,239	10,913,235	9.0%	11,289,756	5.4%
TOTAL REVENUE DEDUCTIONS	\$ 9,041,172	\$ 7,642,274	18.3%	\$ 7,750,465	16.7%	\$ 91,859,777	\$ 88,372,260	3.9%	\$ 89,196,309	3.0%
	74.86%	71.02%		71.55%		72.79%	71.99%		72.88%	
NET PATIENT REVENUE	\$ 3,035,525	\$ 3,118,306	-2.7%	\$ 3,082,429	-1.5%	\$ 34,333,829	\$ 34,378,931	-0.1%	\$ 33,193,458	3.4%
OTHER REVENUE										
Other Income	\$ 198,408	\$ 268,639	-26.1%	\$ 280,367	-29.2%	\$ 2,575,043	\$ 2,969,021	-13.3%	\$ 2,854,650	-9.8%
TOTAL OTHER REVENUE	\$ 198,408	\$ 268,639	-26.1%	\$ 280,367	-29.2%	\$ 2,575,043	\$ 2,969,021	-13.3%	\$ 2,854,650	-9.8%
NET OPERATING REVENUE	\$ 3,233,933	\$ 3,386,945	-4.5%	\$ 3,362,796	-3.8%	\$ 36,908,873	\$ 37,347,952	-1.2%	\$ 36,048,108	2.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,619,381	\$ 4,734,495	-2.4%	\$ 4,546,745	1.6%	\$ 49,244,671	\$ 50,989,090	-3.4%	\$ 48,816,377	0.9%
Benefits	488,636	427,069	14.4%	377,660	29.4%	5,357,183	5,015,322	6.8%	4,676,857	14.5%
Temporary Labor	763,774	716,418	6.6%	751,601	1.6%	8,811,969	8,255,023	6.7%	8,167,521	7.9%
Physician Fees	303,802	211,436	43.7%	253,189	20.0%	2,420,344	2,329,961	3.9%	2,426,162	-0.2%
Purchased Services	(268,657)	(316,921)	-15.2%	(238,981)	12.4%	(3,429,719)	(3,903,492)	-12.1%	(2,997,439)	14.4%
Supplies	55,261	72,730	-24.0%	97,672	-43.4%	677,646	814,622	-16.8%	812,973	-16.6%
Utilities	1,220	1,331	-8.3%	758	60.9%	8,097	8,443	-4.1%	8,419	-3.8%
Repairs and Maintenance	1,608	476	237.8%	1,210.16	32.9%	15,006	5,236	186.6%	2,647	467.0%
Leases and Rentals	164,192	161,579	1.6%	164,517	-0.2%	1,787,804	1,777,480	0.6%	1,657,497	7.9%
Insurance	62,242	59,854	4.0%	70,579	-11.8%	603,414	627,157	-3.8%	603,331	0.0%
Other Expense	86,934	63,913	36.0%	68,772	26.4%	835,266	738,980	13.0%	725,086	15.2%
TOTAL OPERATING EXPENSES	\$ 6,278,392	\$ 6,132,380	2.4%	\$ 6,093,721	3.0%	\$ 66,331,682	\$ 66,657,822	-0.5%	\$ 64,899,430	2.2%
Depreciation/Amortization	\$ 11,947	\$ 12,585	-5.1%	\$ 11,887	0.5%	\$ 129,979	\$ 138,435	-6.1%	\$ 130,818	-0.6%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 6,290,339	\$ 6,144,965	2.4%	\$ 6,105,608	3.0%	\$ 66,461,661	\$ 66,796,257	-0.5%	\$ 65,030,249	2.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (3,056,406)	\$ (2,758,020)	10.8%	\$ (2,742,812)	11.4%	\$ (29,552,788)	\$ (29,448,305)	0.4%	\$ (28,982,141)	2.0%
Operating Margin	-94.51%	-81.43%	16.1%	-81.56%	15.9%	-80.07%	-78.85%	1.5%	-80.40%	-0.4%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 3,056,406	\$ 2,758,020	10.8%	\$ 2,742,812	11.4%	\$ 29,552,788	\$ 29,448,305	0.4%	\$ 28,982,141	2.0%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
ADJUSTED OPERATING EBIDA	\$ (3,044,459)	\$ (2,745,435)	-10.9%	\$ (2,730,926)	-11.5%	\$ (29,422,810)	\$ (29,309,870)	-0.4%	\$ (28,851,322)	-2.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,095	8,116	-0.3%	8,247	-1.84%	85,030	84,523	0.6%	86,679	-1.90%
Total Hospital Visits	7,305	6,708	8.9%	6,709	8.88%	78,265	74,299	5.3%	74,075	5.66%
Total Procedures	13,540	12,842	5.4%	12,254	10.49%	142,671	140,313	1.7%	139,196	2.50%
Total Surgeries	775	779	-0.5%	871	-11.02%	8,212	8,849	-7.2%	8,800	-6.68%
Total Provider FTE's	87.7	89.4	-1.9%	84.8	3.49%	86.5	88.3	-2.0%	84.6	2.30%
Total Staff FTE's	113.2	142.7	-20.7%	119.9	-5.60%	115.8	142.7	-18.9%	114.2	1.45%
Total Administrative FTE's	7.0	9.5	-26.7%	7.9	-11.71%	7.9	9.5	-17.0%	9.4	-15.72%
Total FTE's	207.8	241.6	-14.0%	212.5	-2.20%	210.3	240.6	-12.6%	208.1	1.02%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
AUGUST 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 214,292	\$ 183,443	16.8%	\$ 246,491	-13.1%	\$ 2,362,851	\$ 2,172,962	8.7%	\$ 2,237,462	5.6%
TOTAL PATIENT REVENUE	\$ 214,292	\$ 183,443	16.8%	\$ 246,491	-13.1%	\$ 2,362,851	\$ 2,172,962	8.7%	\$ 2,237,462	5.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 112,290	\$ 84,095	33.5%	\$ 124,309	-9.7%	\$ 1,196,307	\$ 996,142	20.1%	\$ 1,057,505	13.1%
Policy Adjustments	41,738	33,143	25.9%	71,806	-41.9%	419,905	392,588	7.0%	428,094	-1.9%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	32,313	30,322	6.6%	7,684	320.5%	337,220	359,178	-6.1%	332,817	1.3%
TOTAL REVENUE DEDUCTIONS	\$ 186,341	\$ 147,560	26.3%	\$ 203,798	-8.6%	\$ 1,953,433	\$ 1,747,908	11.8%	\$ 1,818,415	7.4%
	86.96%	80.44%		82.68%		82.67%	80.44%		81.27%	
NET PATIENT REVENUE	\$ 27,951	\$ 35,883	-22.1%	\$ 42,693	-34.5%	\$ 409,418	\$ 425,054	-3.7%	\$ 419,047	-2.3%
						17.3%				
<u>OTHER REVENUE</u>										
Other Income	\$ 710	\$ 1,101	-35.5%	\$ 187	279.4%	\$ 11,152	\$ 12,111	-7.9%	\$ 12,394	-10.0%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 28,661	\$ 36,984	-22.5%	\$ 42,880	-33.2%	\$ 420,570	\$ 437,165	-3.8%	\$ 431,440	-2.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 264,357	\$ 251,140	5.3%	\$ 247,386	6.9%	\$ 2,750,138	\$ 2,764,930	-0.5%	\$ 2,664,055	3.2%
Benefits	20,832	13,390	55.6%	22,509	-7.4%	216,685	229,970	-5.8%	192,838	12.4%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(2,851,728)	(2,851,728)	0.0%	(2,851,728)	0.0%
Purchased Services	289	2,490	-88.4%	162	78.2%	17,045	27,390	-37.8%	26,332	-35.3%
Supplies	198	343	-42.3%	56	250.7%	2,274	4,029	-43.6%	3,332	-31.8%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	653	802	-18.5%	653	0.0%	7,188	8,822	-18.5%	8,528	-15.7%
Insurance	10,683	9,450	13.0%	8,464	26.2%	91,059	103,950	-12.4%	101,980	-10.7%
Other Expense	248	565	-56.1%	138	79.3%	5,017	6,215	-19.3%	4,919	2.0%
TOTAL OPERATING EXPENSES	\$ 38,012	\$ 18,932	100.8%	\$ 20,121	88.9%	\$ 237,679	\$ 293,578	-19.0%	\$ 150,257	58.2%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 38,012	\$ 18,932	100.8%	\$ 20,121	88.9%	\$ 237,679	\$ 293,578	-19.0%	\$ 150,257	58.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (9,352)	\$ 18,052	-151.8%	\$ 22,759	-141.1%	\$ 182,892	\$ 143,587	27.4%	\$ 281,184	-35.0%
Operating Margin	-32.63%	48.81%	-166.8%	53.08%	-161.5%	43.49%	32.85%	32.4%	65.17%	-33.3%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ (9,352)	\$ 18,052	-151.8%	\$ 22,759	-141.1%	\$ 182,892	\$ 143,587	27.4%	\$ 281,184	-35.0%
ADJUSTED OPERATING EBIDA	\$ (9,352)	\$ 18,052	-151.8%	\$ 22,759	-141.1%	\$ 182,892	\$ 143,587	27.4%	\$ 281,184	-35.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	751	524	43.32%	696	7.90%	7,504	6,207	20.90%	6,445	16.43%
Total Provider FTE's	8.3	7.3	12.96%	7.3	12.96%	7.5	7.4	0.67%	7.2	3.50%
Total Staff FTE's	1.0	0.9	4.98%	1.0	-3.50%	1.0	1.0	-1.60%	1.0	0.14%
Total FTE's	9.3	8.3	12.05%	8.3	10.94%	8.5	8.5	0.40%	8.3	3.08%

**ECTOR COUNTY HOSPITAL DISTRICT
AUGUST 2026**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 45,485,961	38.2%	\$ 44,910,870	38.2%	\$ 494,164,286	39.3%	480,884,715	39.2%
Medicaid	13,696,026	11.5%	12,867,121	10.9%	132,062,834	10.5%	128,359,618	10.5%
Commercial	37,017,118	31.1%	44,770,191	38.0%	440,850,703	35.1%	446,549,007	36.4%
Self Pay	18,137,899	15.2%	10,822,557	9.2%	147,423,204	11.7%	128,876,291	10.5%
Other	4,858,364	4.1%	4,322,703	3.7%	42,896,394	3.4%	42,229,811	3.4%
TOTAL	\$ 119,195,369	100.0%	\$ 117,693,441	100.0%	\$ 1,257,397,423	100.0%	1,226,899,442	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,429,873	40.2%	\$ 8,340,305	36.0%	\$ 103,624,962	38.5%	100,005,626	38.9%
Medicaid	2,427,992	10.4%	2,180,060	9.4%	31,542,051	11.7%	26,183,598	10.2%
Commercial	9,134,475	39.0%	10,212,222	44.1%	108,223,420	40.2%	104,483,633	40.6%
Self Pay	1,198,689	5.1%	1,384,621	6.0%	14,324,714	5.3%	14,761,162	5.7%
Other	1,256,526	5.4%	1,050,478	4.5%	11,437,757	4.3%	11,828,687	4.6%
TOTAL	\$ 23,447,556	100.0%	\$ 23,167,686	100.0%	\$ 269,152,904	100.0%	257,262,707	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
AUGUST 2026**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ 15,762,965	-	182,892	\$ 15,945,857
Noncash Expenses:				
Depreciation and Amortization	16,565,864	6,094	-	16,571,958
Unrealized Gain/Loss on Investments	33,651	-	-	33,651
Accretion (Bonds)	(485,789)	-	-	(485,789)
Changes in Assets and Liabilities				
Patient Receivables, Net	840,316	(139,250)	(15,084)	685,982
Taxes Receivable/Deferred Revenue	(3,060,270)	(22,601)	-	(3,082,872)
Inventories, Prepaids and Other	(2,105,437)	(15,762)	(14,067)	(2,135,267)
LT Lease Rec	1,530,181			1,530,181
Deferred Inflow of Resources	-			-
Accounts Payable	(3,979,982)	(497,234)	(202,283)	(4,679,499)
Accrued Expenses	(1,722,138)	668,754	48,542	(1,004,842)
Due to Third Party Payors	(662,884)	-	-	(662,884)
Draw on Restricted ENFRA	4,672,419	-	-	4,672,419
Deferred Inflows of Resources-GASB 87 Lessor	(1,764,051)			(1,764,051)
Accrued Post Retirement Benefit Costs	(5,453,187)	-	-	(5,453,187)
Net Cash Provided by Operating Activities	\$ 20,171,656	-	-	\$ 20,171,656
Cash Flows from Investing Activities:				
Investments	\$ (1,635,618)	-	-	\$ (1,635,618)
Acquisition of Property and Equipment	(22,556,334)	-	-	(22,556,334)
Net Cash used by Investing Activities	\$ (24,191,951)	-	-	\$ (24,191,951)
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (2,500)	-	-	\$ (2,500)
Principal Paid on Subscription Liabilities	1,129,996			1,129,996
Principal Paid on Lease Liabilities	(276,930)			(276,930)
LT Liab Subscriptions	(758,827)			(758,827)
LT Liab Leases	(39,011)			(39,011)
Net Repayment of Long-term Debt/Bond Issuance	-	-	-	-
Net Cash used by Financing Activities	52,728	-	-	52,728
Net Increase (Decrease) in Cash	(3,967,567)	-	-	(3,967,567)
Beginning Cash & Cash Equivalents @ 9/30/2025	27,702,192	4,700	-	27,706,892
Ending Cash & Cash Equivalents @ 8/31/2026	\$ 23,734,626	\$ 4,700	\$ -	\$ 23,739,326



Financial Presentation

For the Month Ended

August 31, 2026

Results From Operations

August 31, 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Inpatient Revenue	\$63,134,314	\$56,605,231	\$6,529,083	11.5%
Outpatient Revenue	68,352,044	61,793,997	6,558,047	10.6%
Total Patient Revenue	131,486,358	118,399,228	13,087,130	11.1%
Less: Deductions	104,596,048	92,235,056	12,360,992	13.4%
Net Patient Revenue	26,890,310	26,164,172	726,138	2.8%
Supplemental Funding	2,798,628	2,710,417	88,211	3.3%
Tax Revenue	9,555,801	8,347,821	1,207,980	14.5%
Other Revenue	2,011,680	2,047,932	(36,252)	-1.8%
Total Operating Revenue	41,256,419	39,270,342	1,986,077	5.1%
Salaries, Benefits & Contract Labor	21,459,237	20,178,984	1,280,253	6.3%
Physician Fees incl TTU	2,630,471	2,352,327	278,144	11.8%
Purchased Services	5,401,668	5,117,257	284,411	5.6%
Supplies	6,569,804	6,899,941	(330,137)	-4.8%
Repairs and Maintenance	972,704	881,826	90,878	10.3%
Other Expense	924,626	976,102	(51,476)	-5.3%
ECHD Assistance	229,198	113,629	115,569	101.7%
Interest Expense	90,125	79,135	10,990	13.9%
Depreciation	2,418,260	2,177,540	240,720	11.1%
Total Operating Expenses	40,696,093	38,776,741	1,919,352	4.9%
Gain (Loss) from Operations	560,326	493,601	66,725	13.5%
Non-operating Income	5,361,953	608,503	4,753,450	781.2%
Excess Income over Expenses	\$5,922,279	\$1,102,104	\$4,820,175	437.4%

Results From Operations

August 31, 2026 YTD

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Inpatient Revenue	\$674,917,827	\$650,993,863	\$23,923,964	3.7%
Outpatient Revenue	711,036,053	709,621,701	1,414,352	0.2%
Total Patient Revenue	1,385,953,880	1,360,615,564	25,338,316	1.9%
Less: Deductions	1,092,169,534	1,060,510,133	31,659,401	3.0%
Net Patient Revenue	293,784,346	300,105,431	(6,321,085)	-2.1%
Supplemental Funding	35,506,744	29,814,587	5,692,157	19.1%
Tax Revenue	86,920,754	85,137,352	1,783,402	2.1%
Other Revenue	21,688,887	22,120,664	(431,777)	-2.0%
Total Operating Revenue	437,900,731	437,178,034	722,697	0.2%
Salaries, Benefits & Contract Labor	224,319,610	223,556,484	763,126	0.3%
Physician Fees incl TTU	26,786,763	25,876,739	910,024	3.5%
Purchased Services	60,077,805	56,341,000	3,736,805	6.6%
Supplies	76,478,031	77,942,374	(1,464,343)	-1.9%
Repairs and Maintenance	9,751,875	9,769,710	(17,835)	-0.2%
Other Expense	10,262,002	10,677,487	(415,485)	-3.9%
ECHD Assistance	1,900,459	1,249,919	650,540	52.0%
Interest Expense	984,223	871,095	113,128	13.0%
Depreciation	25,139,578	23,893,279	1,246,299	5.2%
Total Operating Expenses	435,700,346	430,178,087	5,522,259	1.3%
Gain from Operations	2,200,386	6,999,947	(4,799,561)	-68.6%
Non-operating Income	13,745,471	8,392,408	5,353,063	63.8%
Excess Income over Expenses	\$15,945,857	\$15,392,355	\$553,502	3.6%

Results From Operations

August 31, 2026

<u>Gain From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Current Month	\$560,326	\$493,601	\$66,725

Major Variances

- Net Patient Revenue was favorable to budget by \$726K due to increased volume that was offset by a shift in payor mix and lower than budgeted acuity
- Tax Revenue was higher than budget by \$1.2M due to the timing of the June sales tax receipts. Sales taxes are received 2 months in arrears
- Salaries, Benefits & Contract Labor were over budget by \$1.3M due to increased staffing with increased volume. Employee health and pharmacy claims were slightly over budget for the month
- Physician Fees were over budget by \$278K due to increased use of contract providers for call coverage for Urology, GI, and ENT
- Purchased Services were over budget by \$284K due mainly to increased collection fees and unbudgeted verification software fees

Results From Operations

August 31, 2026

<u>Gain From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Current Month	\$560,326	\$493,601	\$66,725

Major Variances Continued

- Supply costs were under budget by \$330K due primarily to decreased cost of drugs and lower cath lab procedures
- ECHD Assistance was over budget by \$116K due to increased behavioral health patients
- Depreciation was underbudgeted and unfavorable by \$241K
- Non-operating income was \$4.8M over budget due to \$5M donation received from the MCH Foundation for construction of the Progressive care unit that was partially offset by under budget interest income, unrealized gain on investments, and investment in subsidiaries

Results From Operations

August 31, 2026 YTD

<u>Gain From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Year-To-Date	\$2,200,386	\$6,999,946	(\$4,799,560)

Major Variances

- Net Patient Revenue is under budget by \$6.3M due to a payor mix shift to self-pay, overbudgeted CHIRP payments, lower acuity, and an adjustment to prior year cost report receivable
- Medicaid Supplemental Payments are \$5.7M higher than budget due to prior year receipts of ATLIS (\$918K), DSH redistribution (\$749K), and APHRIQA (\$2.9M). Current year expected receipts for ATLIS, DSH, HARP, and APHRIQA have been increased based on information received during this fiscal year
- Tax revenue is \$1.8M favorable due to increased sales tax receipts
- Salaries, Benefits, & Contract Labor is over budget by \$763K due to increased staffing for increased volumes that is offset by lower employee health and pharmacy costs

Results From Operations

August 31, 2026 YTD

<u>Gain From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Year-To-Date	\$2,200,386	\$6,999,946	(\$4,799,560)

Major Variances Continued

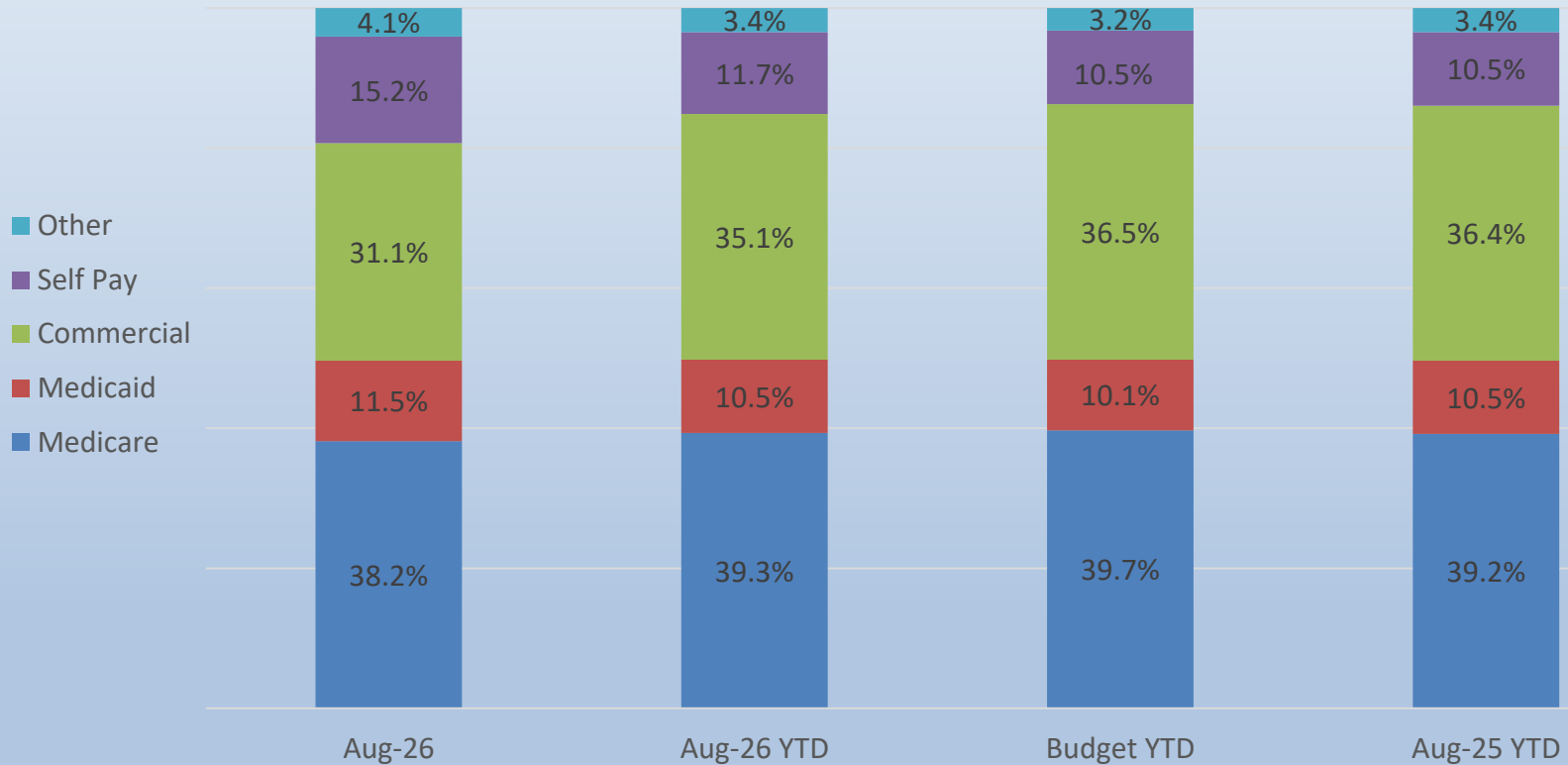
- Physician Fees are over budget by \$910K due primarily to increased call pay to contracted providers for Urology, GI, and ENT
- Purchased Services are over budget by \$3.7M due to increased collection fees, unbudgeted verification software, pathology send-outs, ENFRA fees, and contracted providers in the Family Health Clinics, and Urgent Care West
- Supplies expense is favorable by \$1.5M due to decreased pharmaceutical costs and decreased cath lab procedures
- ECHD Assistance is \$651K over budget due to increased behavioral health and oncology services for approved patients
- Depreciation was underbudgeted and unfavorable by \$1.2M
- Non-operating Income is over budget by \$5.3M due primarily to donations from the MCH Foundation for construction of the Progressive Care Unit and for the Diabetic Clinic

Key Statistics

August 31, 2026

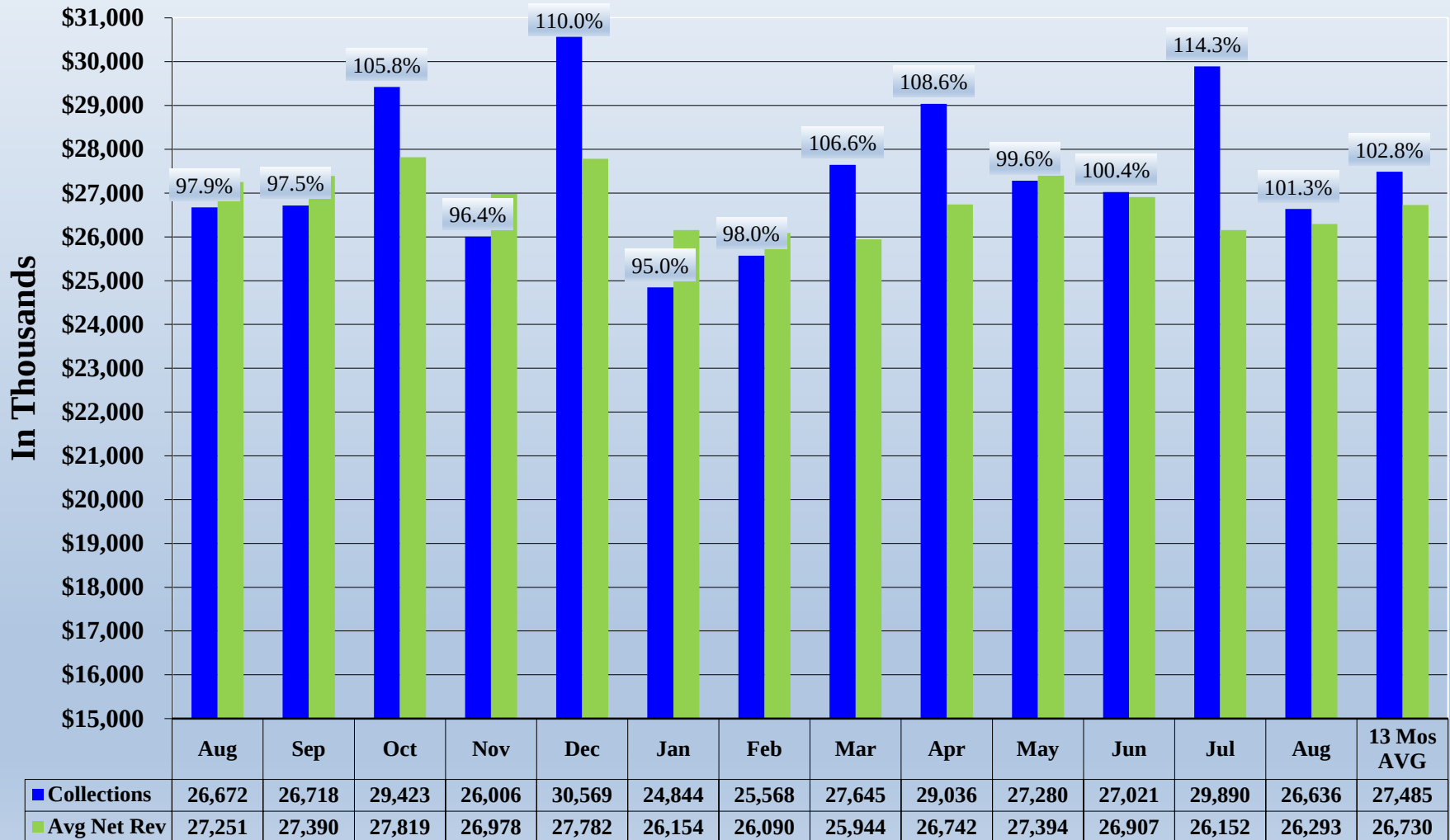
	CURRENT MONTH				YEAR-TO-DATE			
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>
Inpatient Days	6,263	5,424	839	15.5%	67,344	62,739	4,605	7.3%
Admits	1,285	1,126	159	14.1%	13,366	13,039	327	2.5%
CMI	1.6573	1.7598	(0.1025)	-5.8%	1.7477	1.7598	(0.0121)	-0.7%
Length of Stay	4.87	4.82	0.05	1.2%	5.04	4.81	0.23	4.7%
GMLOS	4.87	3.85	1.02	26.5%	5.04	3.97	1.07	27.0%
Surgeries	786	747	39	5.2%	8,238	8,650	(412)	-4.8%
Emergency Visits	4,825	4,975	(150)	-3.0%	55,207	57,622	(2,415)	-4.2%
Urgent Care Visits	2,654	2,230	424	19.0%	24,319	25,833	(1514)	-5.9%
FHC Visits	4,198	4,753	(555)	-11.7%	42,179	50,168	(7,989)	-15.9%
Primary & Specialty Clinic	8,095	8,116	(21)	-0.3%	85,030	84,523	507	0.6%

Hospital Payor Mix



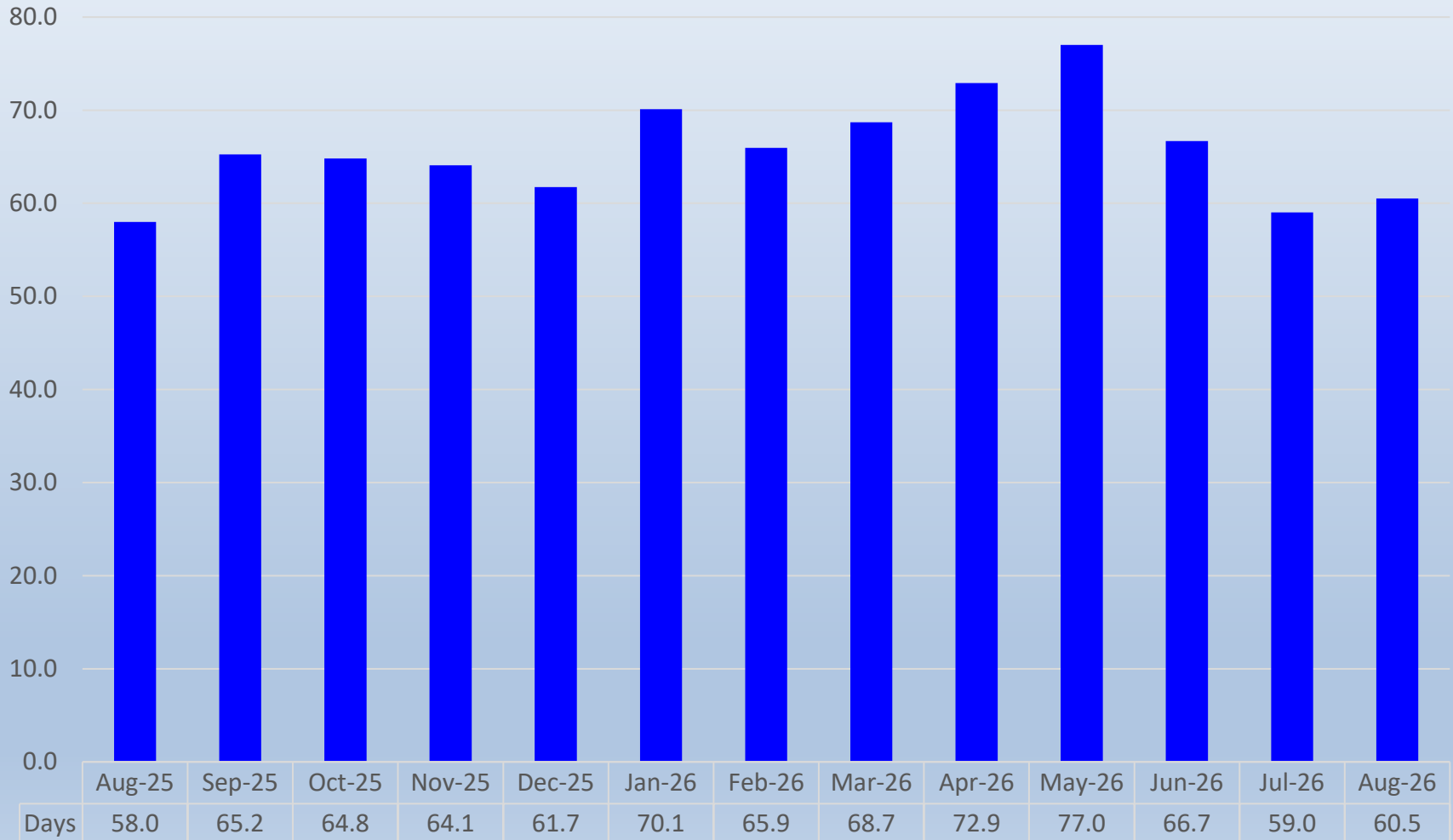
Total AR Cash Receipts

13 Month Trending



Days Cash on Hand

Thirteen Month Trending



MEMORANDUM

TO: ECHD Board of Directors

FROM: Renato Galindo, Director Cardiopulmonary Services

SUBJECT: Fisher and Paykel Technology Acquisition Agreement Renewal

DATE: September 17, 2026

Cost:

Fisher and Paykel	\$270,000.00
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Budget Reference:

Operational Budget	\$270,000.00
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Background:

Fisher and Paykel is our provider for ventilator circuits, non-invasive ventilation masks, and high-flow cannula devices. Through their Technology Acquisition Program (TAP), we are able to obtain related equipment at no cost based on our purchase of disposable products.

Funding:

To acquire additional heaters for our ventilators at no cost, we are requesting approval to increase our annual TAP disposable spend commitment to \$270,000.

Our current agreement requires a minimum annual disposable purchase commitment of \$163,682 and provides 31 MR 850 heaters and 20 Airvo units.

The proposed three-year agreement increases the annual disposable purchase commitment to \$270,000, representing an increase of \$106,318 in the contractual minimum. In exchange for this increased commitment, Fisher and Paykel will provide 8 additional MR 850 heaters, bringing the total number of heaters provided through the program to 39. Additionally, throughout the three-year agreement term, any related equipment that fails will be repaired or replaced at no additional cost to us.

Our current annual disposable purchases with Fisher and Paykel total approximately \$261,514. Therefore, based on current purchasing levels, the anticipated additional annual expenditure to meet the new \$270,000 commitment is approximately \$8,486.

This incremental spending is expected to be achieved through increased utilization of heated circuits within the adult patient population.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Sharon R. Clark, Chief Financial Officer

SUBJECT: MCH Professional Care Funding Agreement Renewal

DATE: October 6, 2026

Background/Objective:

This is the intercompany agreement that allows the Medical Center to fund professional services for Medical Center Hospital. These services cover both physician and nurse practitioner work in many areas throughout the hospital including:

- Anesthesia
- Cardiology
- Hospitalist Service
- Radiology
- Orthopedics
- Critical Care
- Gastroenterology
- Internal Medicine
- Pain Management
- Infectious Disease
- Pathology, and
- Pulmonary

Funding:

The agreement will fund any ProCare operating deficit. The approved 2027 Budget estimates this cost at \$34,081,399 for fiscal year 2027.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Sharon R. Clark, Chief Financial Officer

SUBJECT: MCH TraumaCare Funding Agreement Renewal

DATE: October 6, 2026

Background/Objective:

This is the intercompany agreement that allows the Medical Center to fund professional services for Medical Center Hospital through TraumaCare. These services cover both physician and nurse practitioner work for surgical and trauma originating in the MCH emergency department.

Funding:

The agreement will fund any TraumaCare operating deficit. The approved 2027 Budget estimates this cost at \$3,108,780 for fiscal year 2027.

Mission:

Medical Center Health System is a community-based teaching organization dedicated to providing high-quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

Vision:

MCHS will be the premier source for health and wellness.

ICARE Values:

Integrity | Customer Centered | Accountability | Respect | Excellence

Executive Policy Committee

Team Leader:	Crystal Sanchez	Date:	09/24/2026	Start Time:	
Location:	Virtual- Email Vote			End Time:	

Agenda Item (Topic)	Time Allotted	Presenter	Notes
Meeting Called to Order			
Review of meeting minutes from previous meeting			
Old Business			
N/A			
New Business			
- Revised Policy: - PI-IC-1017 Tuberculosis Control Policy			<i>Policy was updated on the following:</i> <i>The policy was updated to align with our current processes for TB control as well as the current CDC guidelines.</i>
- Revised Policy: - MCH-1601 COVID-19 Return to Work After Infection			<i>Policy was updated on the following:</i> <i>The policy was updated to align with the current CDC guidelines.</i>
- Revised Policy: - HR-013 Hiring and Pre-Employment Documentation			<i>Policy was updated on the following:</i> <i>The policy was updated to align with our current processes and documentation requirements for hiring and pre-employment of full-time, part-time and PRN employees.</i>

- Policy review compliance rate to be reported up to QMS: - Crystal will report compliance to QMS beginning March 2026. - Goal set at 95%.			<i>Compliance for September = 96.4%</i> <i>Staff actively communicating to get policies reviewed and approved.</i> <i>Committee members were provided with a report listing the overdue policies.</i>
Documents to be Retired			
N/A			
Open Forum			
N/A			
Meeting Adjourned			

ECTOR COUNTY HOSPITAL DISTRICT

ORDER AUTHORIZING AND IMPLEMENTING FISCAL YEAR 2027 LOCAL PROVIDER PARTICIPATION FUND MANDATORY PAYMENT RATE UNDER CHAPTER 300 OF THE TEXAS HEALTH AND SAFETY CODE

WHEREAS, the Ector County Hospital District (the "District") is a political subdivision of the State of Texas responsible for ensuring access to hospital services for the residents of Ector County, Texas;

WHEREAS, Chapter 300 of the Texas Health and Safety Code (the "Code") authorizes certain hospital districts to establish a Local Provider Participation Fund ("LPPF") as a means of generating local funding to support intergovernmental transfers for the non-federal share of Medicaid supplemental and directed payment programs and the District previously established and continuously implemented such LPPF since fiscal year 2025;

WHEREAS, the District seeks to enhance the availability of hospital services by continuing to implement an LPPF in accordance with the provisions of Chapter 300 of the Code; and

WHEREAS, the District Board of Directors has determined that continuing the LPPF and imposing a mandatory payment rate equal to six percent (6%) of inpatient hospital and outpatient hospital net patient revenue is in the best interests of the community and will provide financial support for local hospitals;

NOW, THEREFORE, BE IT ORDERED BY THE BOARD OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT THAT:

1. The District hereby authorizes the continued implementation of an LPPF pursuant to Chapter 300 of the Code or a successor authority.
2. The District shall impose for fiscal year 2027 a mandatory payment on the inpatient hospital and outpatient hospital net patient revenue of each institutional health care provider within its jurisdiction, consistent with the limitations established by Chapter 300 of the Code or a successor authority.
3. The mandatory payment rate shall be determined annually by the Board of Directors and for fiscal year 2027 shall be six percent (6%) of net inpatient hospital and outpatient hospital net patient revenue.

4. All revenue collected through the LPPF shall be deposited into a segregated fund within the District's accounts and shall be used exclusively for the purposes authorized under Chapter 300 of the Code or a successor authority.

PASSED AND APPROVED this 6th day of October, 2026, by the Board of Directors of the Ector County Hospital District.

Bryn Hill
Board Member, District 1

Will Kappauf
Board Member, District 2

Sylvia Rodriguez
Board Member, District 3

David Dunn
Board Member, District 4

Don Hallmark
Board Member, District 5

Wallace Dunn
Board Member, District 6

Kathy Rhodes
Board Member, District 7



Memorandum

Date: October 1, 2026

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO

From: Dr. Timothy Benton / CMO

Re: Request for Proposals – Physician Professional Staffing

Medical Center Hospital is requesting to seek qualified firms to submit proposals to provide hospital-based professional services. The qualified firms may be academic/teaching or traditional physician staffing organizations. The selected respondent will support safe, timely, patient-centered, and financially sustainable care while meeting all applicable clinical, regulatory, accreditation, credentialing, and operational requirements.

This RFP may be used for one or more service lines:

- Hospital Medicine
- Critical Care
- Neonatal Intensive Care
- Pediatrics
- Obstetrics/Gynecology
- Psychiatry
- Endocrinology
- Additional hospital-based services provided by physicians or advanced practice professionals, as identified by the organization.

The organization intends to negotiate an agreement with the respondent that demonstrates the best overall value. We will take into consideration clinical quality, staffing capability, patient access, operational integration, financial terms, implementation readiness, and cultural alignment.

September 2026 CEO Report

Community Outreach

Community Events:

September 1st - UTPB FreddyVille event.

Urgent Care Present providing service information

September 3rd - OC 30for30 Volleyball Tournament.

Marketing attended, handed out rally towels and desert dash registration

September 9th - Odessa Parks and Rec Community Health Fair

Attendees included Gracie with CPR and stroke information, Jessi with Trama and fall prevention education, and Abi with general wellness and services

September 17th - OC 30for30 Community Walk

Marketing attended, advertising desert dash.

September 18th - ECISD Permian Football Game

Marketing attended and handed out giveaways.

September 26th - Traditionally Texas Pop-Up Market

Mission fitness tours, desert dash information, Urgent Care and health screenings will be offered.

September 29th - La Promesa Health Fair

Janice will attend with Breast Cancer information, and Clinical Nurses will provide health screenings. Waiting to hear from ProCare/Urgent Care.



SEPTEMBER

MCHS FY26 CAMPAIGN BUILD OUT

2026

FOCUS AREAS

Q4 JULY AUGUST SEPTEMBER

Cardiology
Ortho
Urgent Care
Family Medicine
PCPs
FHC

SEPTEMBER

MCHS FY26 CAMPAIGN BUILD OUT

2026

DIGITAL TACTICS

DIGITAL ADS
ROTATING - 100% TOTAL

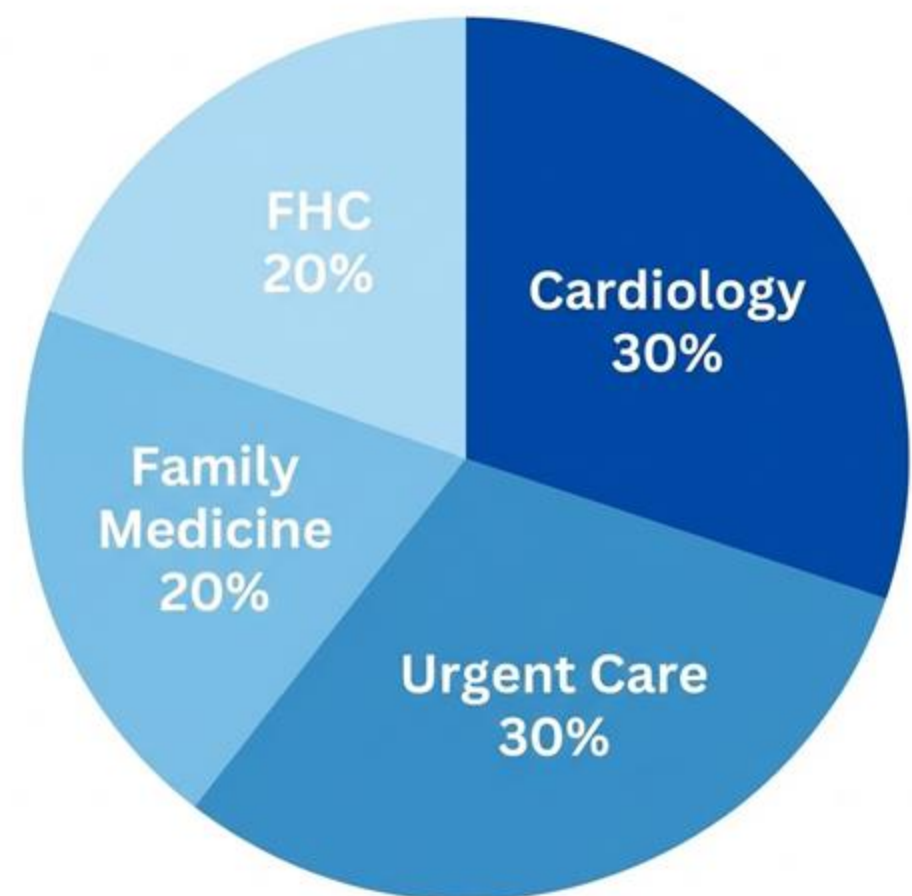
URGENT CARE

CARDIOLOGY

FAMILY MED

FHC

DIABETES



1) Campaign 1: Cardiology 20%/10% Spanish

Click through to this site: <https://www.mchodessa.com/services/cardiovascular-care/>

2) Campaign 2: Family Medicine 10%/10% Spanish

Click through to this site: <https://www.mchodessa.com/services/Primary-care/>

3) Campaign 3: Urgent Care - English 20%/10% Spanish

Click through to this site: <https://www.mchodessa.com/mchurgentcare>

4) Campaign 4: FHC 20% - Affordable Care for the Whole Family

Click through to this site: <https://www.mchodessa.com/services/mch-family-health-clinics/>

NOTE: Urgent Care and Ortho are running separate digital campaigns

SEPARATE CAMPAIGN

Diabetes (Separate Campaign)

<https://www.mchodessa.com/locations/mch-community-diabetes-clinic/>

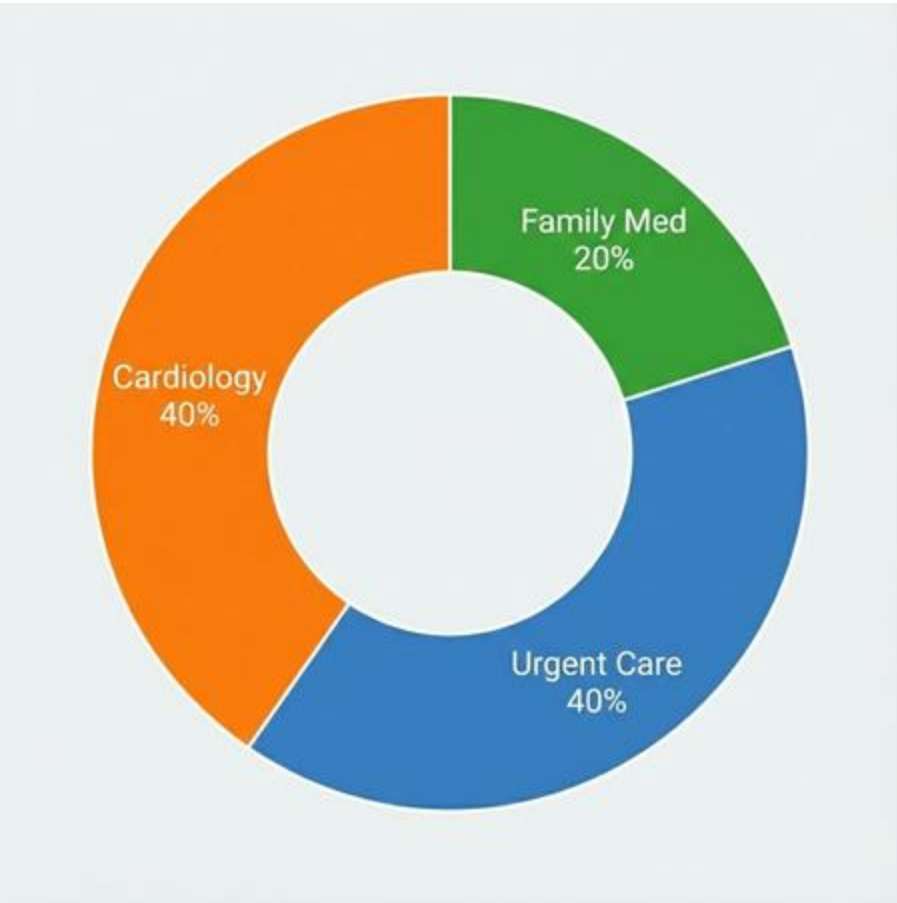
SEPTEMBER

MCHS FY26 CAMPAIGN BUILD OUT

2026

DIGITAL TACTICS

DIGITAL VIDEO ADS (ROTATING)	Urgent Care - 40%	Family Medicine - 20%	Cardiology - 40%
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- 1) Campaign 1: Cardiology
Click through to this site: <https://www.mchodessa.com/services/cardiovascular-care/>
- 2) Campaign 2: Family Medicine – [MCHS Family Medicine](https://www.mchodessa.com/services/primary-care/)
Click through to this site: <https://www.mchodessa.com/services/primary-care/>
- 3) Campaign 3: Urgent Care
Click through to this site: <https://www.mchodessa.com/services/mch-urgent-care/>

ODESSA AMERICAN DIGITAL ADS (ROTATING)	Urgent Care	Family Medicine	FHC	Cardiology
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SEPTEMBER	MCHS FY26 CAMPAIGN BUILD OUT	2026
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DIGITAL CREATIVE



YOUR ONE
SOURCE FOR
**FAMILY
HEALTH**



**Affordable Care for
the Whole Family**

FIND CARE NEAR YOU

Sliding pay scale available at
Family Health Clinics.



Family Health Clinic
A Member of Medical Center Health System

mchodessa.com • (432) 640-6000



Urgent Care
A Member of Medical Center Health System

WHEN IT'S NOT AN EMERGENCY
IT'S URGENT.

*Fast, reliable care for sprains, colds, fever,
and minor emergencies.*

OPEN 7 DAYS A WEEK

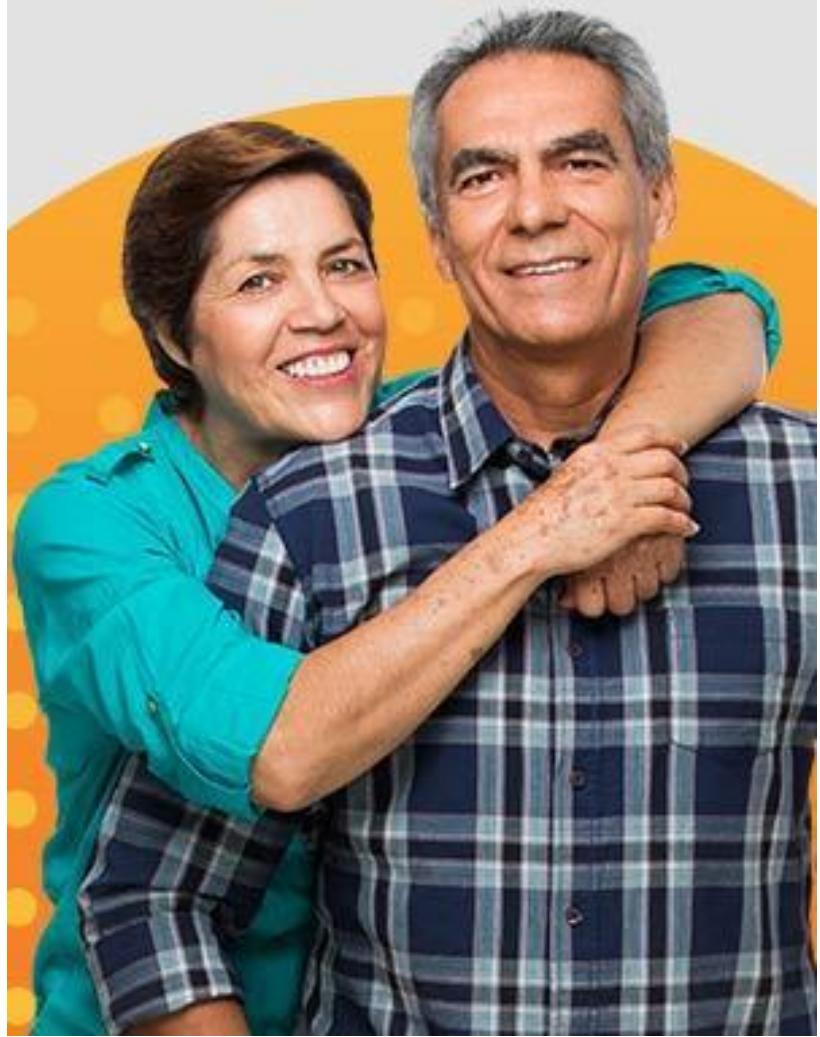
Urgent Care – JBS Parkway 3001 JBS Parkway (432) 640-6700	Urgent Care – W. University 6030 W. University (432) 640-6644
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www.mchodessa.com/MCHUrgentCare



YOUR ONE
SOURCE FOR
**HEART
HEALTH**



**BUILT FOR
WEST TEXAS.**

Keeping West
Texas Moving For
Generations.



**ProCare
Orthopedics**
A Member of Medical Center Health System

SEPTEMBER

MCHS FY26 CAMPAIGN BUILD OUT

2026

TRADITIONAL MEDIA TACTICS

TELEVISION (:30 SCHEDULE)

- CARDIO (Evelyn/Isabella)
- ORTHO

TELEVISION (:04 ID SCHEDULE)

- Nothing in August

RADIO

- Nothing in August

DIGITAL OUTDOOR - 8TH & DIXIE

- Walk-In Clinic
- Urgent Care
- ACC Heart Award
- Ortho

DIGITAL OUTDOOR - ANDREWS

- Urgent Care
- Your One Source - Quality Care Close to Home
- Heart Care

DIGITAL OUTDOOR - HWY 191

- Trauma

STATIC OUTDOOR - ANDREWS HWY

- Urgent Care

BILLBOARD CREATIVE - SEPTEMBER

PROCARE WALK-IN CLINIC



A Member of Medical Center Health System

Monday - Saturday: 8:00am - 7:00pm
(Closed 1pm - 2pm) Sunday: Closed

8050 E HIGHWAY 191, SUITE 104 • (432) 362-2685





Medical Center Health System

Your One Source for Health

Only 8 in Texas. We're One.

ACC's HeartCARE Center National Distinction of Excellence

NATIONAL DISTINCTION OF EXCELLENCE



HeartCARE Center™

AMERICAN COLLEGE of CARDIOLOGY®

2025

**BUILT ON GENERATIONS OF TRUST,
NOT JUST SPEED.**

WHEN IT'S NOT AN EMERGENCY
IT'S URGENT.



A Member of Medical Center Health System

www.mchodessa.com/MCHUrgentCare

SEPTEMBER

MCHS FY26 CAMPAIGN BUILD OUT

2026

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MAGAZINE PLACEMENT

PUBLICATION	AUGUST AD	AUGUST ARTICLE
MIDLAND LIFESTYLES	Sports Physicals	Sports Physicals
OCC PIPELINE	Sports Physicals	Sports Physicals
ODESSAN	NA	N/A
MIDLAND LIVING/ODESSA LIVING	Ortho	N/A

SEPTEMBER

MCHS FY26 CAMPAIGN BUILD OUT

2026

MAGAZINE CREATIVE - SEPTEMBER



Your One
SOURCE *for*
ORTHOPEDIC CARE

BUILT FOR WEST TEXAS
Keeping West Texas Moving For Generations.

You don't have to travel for exceptional, seamless care that follows you from diagnosis, to surgery, to physical therapy.

We are committed to providing our patients an exceptional surgery experience. Our physicians and staff promote a culture driven environment of excellence, quality, compassion and dignity.

Recognized Care, Close to Home.
Certified and recognized for excellence in knee and hip replacement care.
Call (432) 640-6000 to schedule a consultation today!



BlueCross
BlueShield
of Texas



Designated
BlueDistinction
Center+
Knee and Hip Replacement



ADVANCED
CERTIFICATION
Knee & Hip
Replacement



mch
ProCare
Orthopedics
A Member of Medical Center Health System



GAME TIME

SPORTS PHYSICALS

**SPORTS PHYSICALS
ONLY \$25**

Medical Center Health System wants to help you get your sports physical so you're prepared for the 2026-2027 school year.

VISIT ONE OF OUR THREE CONVENIENT LOCATIONS ACROSS ODESSA.
Please bring physical form and eye glasses (if required to wear glasses).

Walk-in Clinic
8050 E Highway 191, Suite 104
(432) 362-2685

Urgent Care - JBS Parkway
3001 JBS Parkway
(432) 640-6700

Urgent Care - West University
6030 West University
(432) 640-6644

SCAN FOR ONLINE
PHYSICAL FORM





(432) 640-6000 | MCHODESSA.COM

SEPTEMBER

MCHS FY26 CAMPAIGN BUILD OUT

2026

CHAMBER PLACEMENT

E-BLAST DISTRIBUTION DATE	AUGUST	LINKS TO:
AUGUST 5TH	SPORTS PHYSICALS	https://www.mchodessa.com/services/sports-medicine/
AUGUST 8TH	ORTHO	https://www.mchodessa.com/services/orthopedics/
AUGUST 15TH	CARDIOLOGY/ACC HEART	https://www.mchodessa.com/services/cardiovascular-care/
CHAMBER CONNECTIONS NEWSLETTER	ORTHO	https://www.mchodessa.com/services/orthopedics/

SEPTEMBER

MCHS FY26 CAMPAIGN BUILD OUT

2026

CHAMBER CREATIVE - SEPTEMBER



Your One
SOURCE for
ORTHOPEDIC CARE

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SEPTEMBER



GAME TIME

SPORTS PHYSICALS

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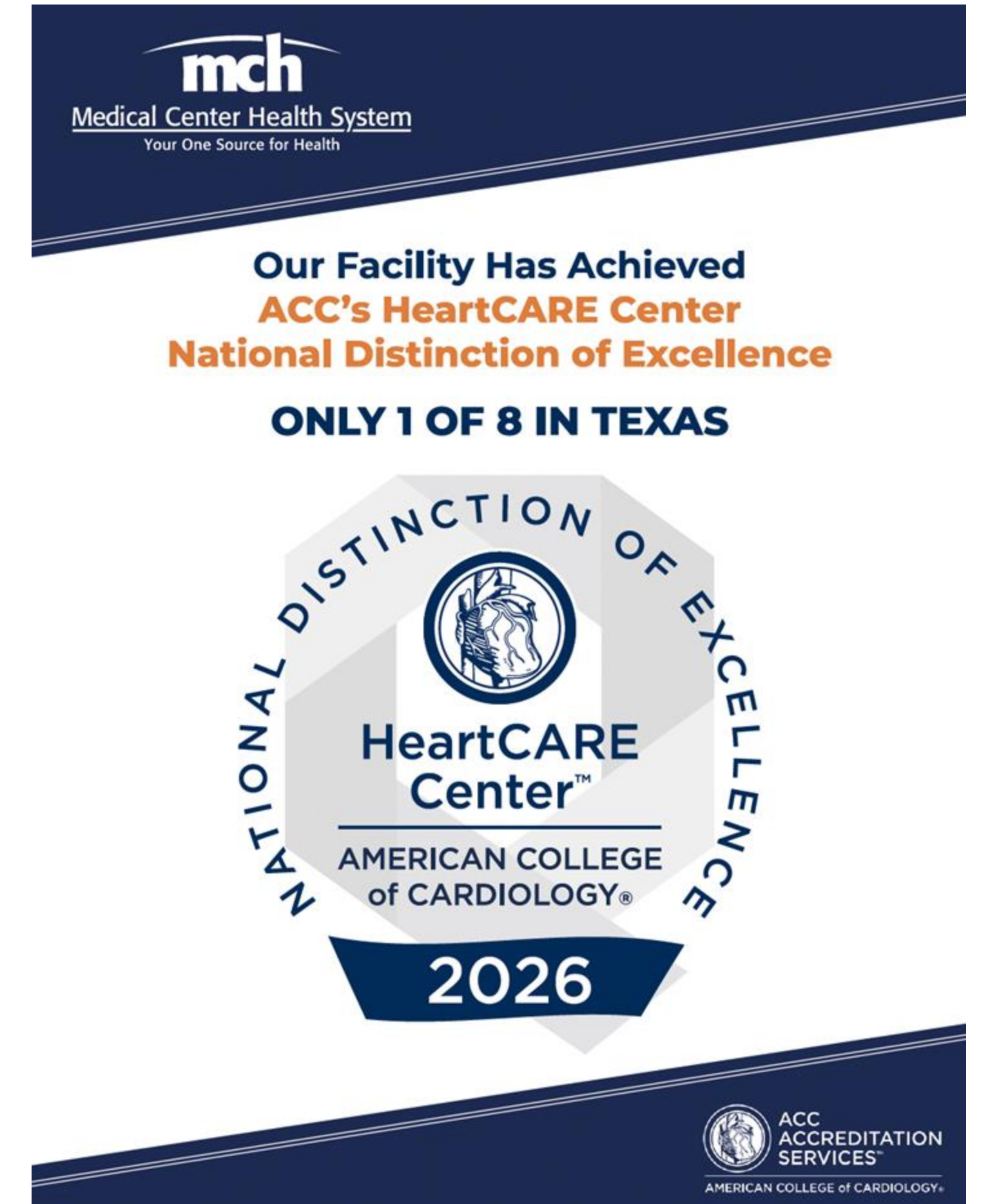
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Urgent Care - West University 6030 West University (432) 640-6644	SCAN FOR ONLINE PHYSICAL FORM 

 **(432) 640-6000 | MCHODESSA.COM**

MCHS FY26 CAMPAIGN BUILD OUT




Medical Center Health System
Your One Source for Health

Our Facility Has Achieved
ACC's HeartCARE Center
National Distinction of Excellence
ONLY 1 OF 8 IN TEXAS





2026

J&J PODCAST

PODCAST	AUGUST	NOTES:
WEEK 1	CARDIOLOGY	Also running on J&J social
WEEK 2	ORTHO	Also running on J&J social
WEEK 3	CARDIOLOGY	Also running on J&J social
WEEK 4	URGENT CARE	Also running on J&J social

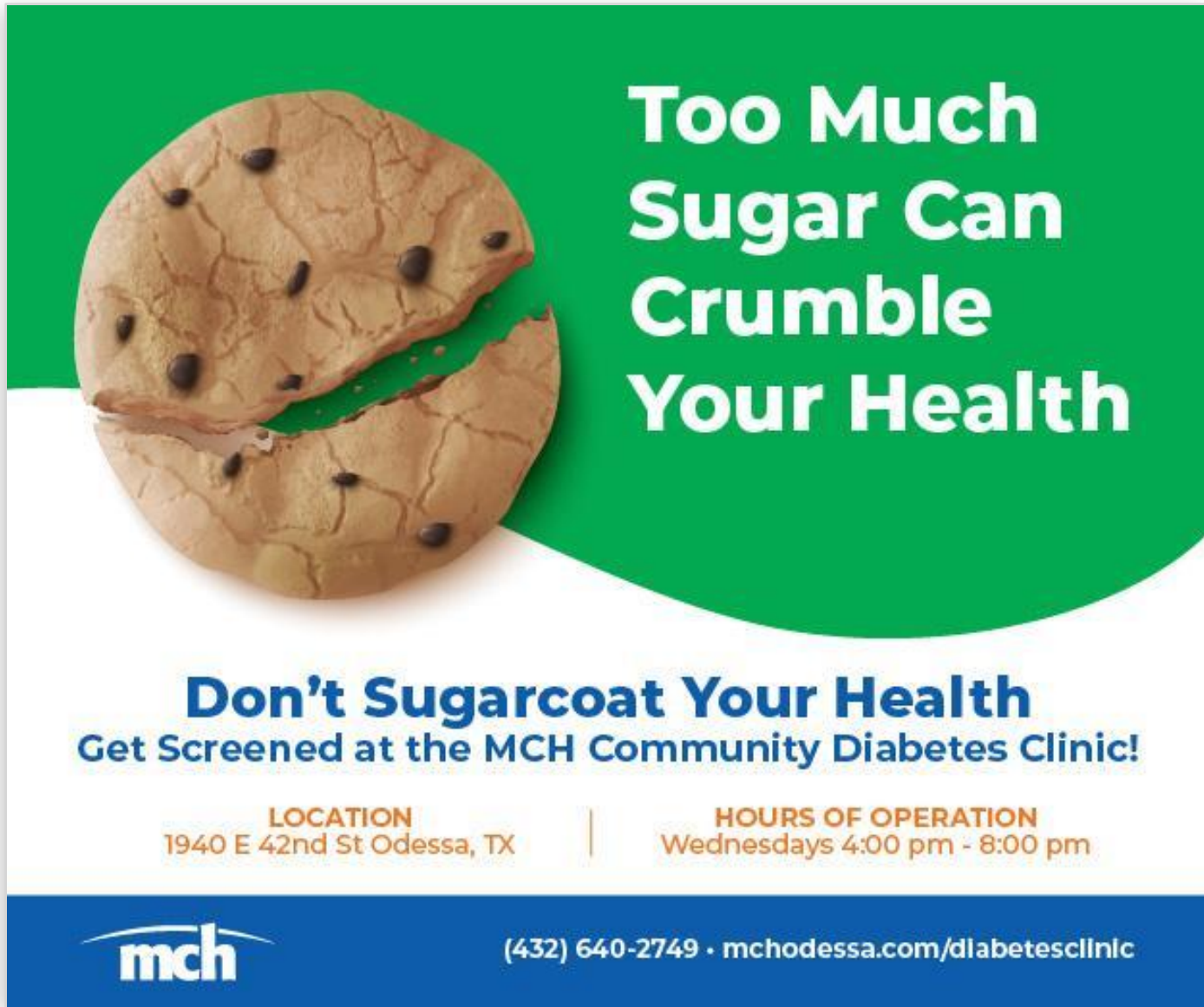
SEPTEMBER

MCHS FY26 CAMPAIGN BUILD OUT

2026

DIABETES - SPECIAL CAMPAIGN

DIGITAL ADS, TV, RADIO, BILLBOARDS



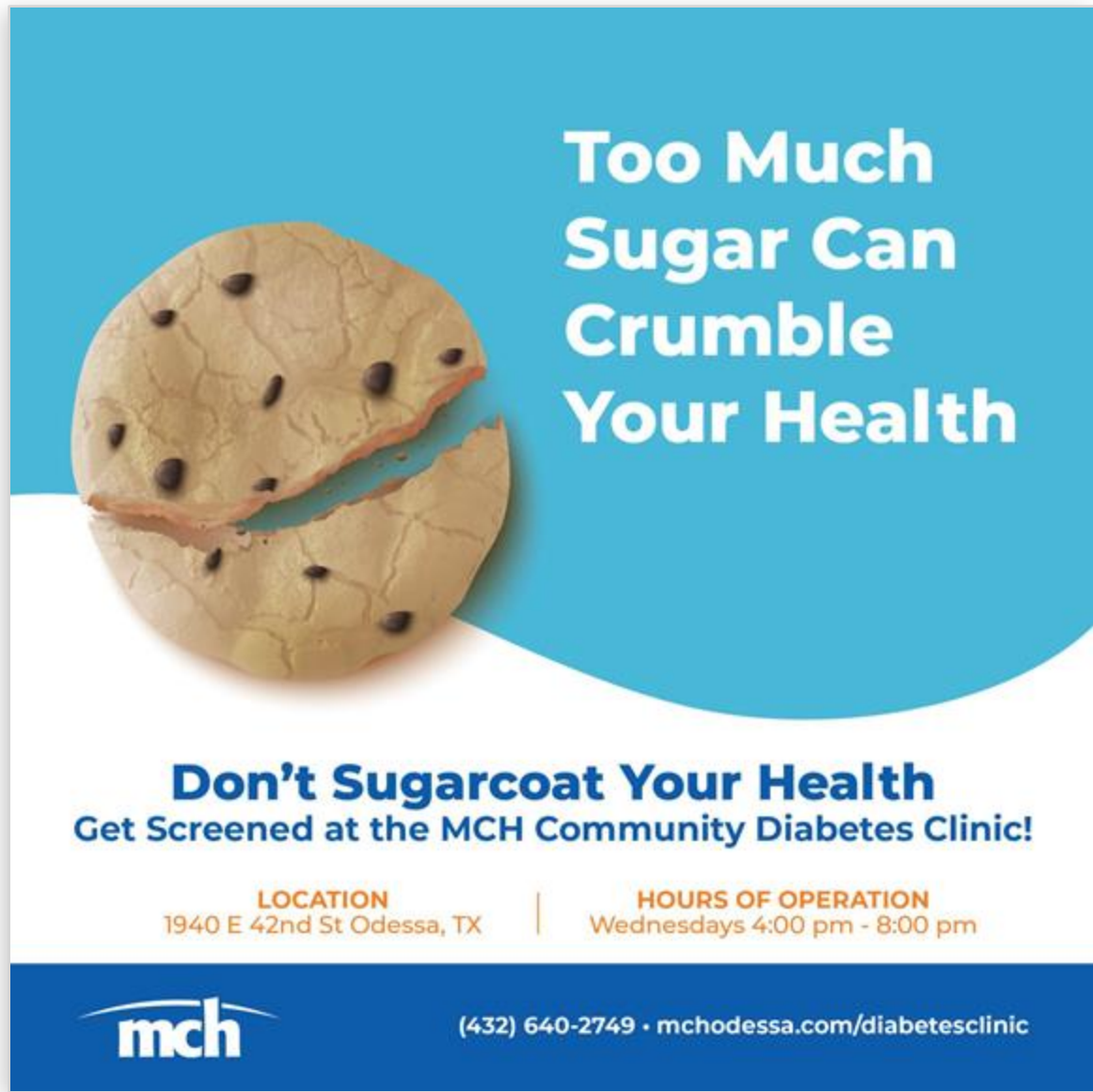
Too Much Sugar Can Crumble Your Health

Don't Sugarcoat Your Health
Get Screened at the MCH Community Diabetes Clinic!

LOCATION
1940 E 42nd St Odessa, TX

HOURS OF OPERATION
Wednesdays 4:00 pm - 8:00 pm

mch (432) 640-2749 • mchodessa.com/diabetesclinic



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SEPTEMBER

MCHS FY26 CAMPAIGN BUILD OUT

2026